



## **First Quarter 2010 Results and 2010 Business Outlook**

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## Safe Harbour

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## Accounting Principles

SEAT Pagine Gialle Group and Seat Pagine Gialle S.p.A. adopted IAS/IFRS starting from January 1, 2005. These accounting standards are consistent with the IAS/IFRS used for preparing the annual and interim financial reports for the year 2010.

The Accounting data herewith set forth have been taken from Seat's report on the first quarter of 2010, to be filed in compliance with the law. The Company CFO Massimo Cristofori, in his capacity as Manager responsible for preparing the company's financial reports, pursuant to paragraph 2 of Article 154-bis of the Finance Consolidation Act (Italian Legislative Decree 58/1998), states that accounting information contained in this presentation corresponds to the Company's evidence and accounting books and entries.

## Key Messages

### First quarter

Migration from print to online accelerated by the multimedia strategy, online revenues up 52%, print down 16%

17.5K multimedia packages sold (above target)

Online marketing services sustained Q1 online growth

Strategic partnerships (Poste Italiane, Google) further enhancing Seat multimedia offer

Telegate and TDL are continuing the evolution from traditional to multimedia

Positive Ebitda trend thanks to implementation of cost management actions

Operating FCF substantially stable

### Business Strategy

▶ *Strategic objective to accelerate revenue mix vs. online and grow market share*

▶ *80K multimedia packages target in '10 well on track*

▶ *Control of customer web site is a key objective (80K custom-made web site by the end of '10)*

▶ *Partnership strategy will continue to add value to customer and revenue stream (i.e. SEM 6% of Seat online revenues)*

▶ *Strategic objective to accelerate revenue mix vs. online*

▶ *In '10 >40 €m of Group cost savings target, Ebitda confirmed at 480 €m ÷ 510 €m*

▶ *Focus on cash management and deleverage*

**Video: New Seat**

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# Group revenues stable with margin improvement, thanks to focus on cost management

## SEAT GROUP P&L<sup>(1)</sup>

euro million	Revenues			Ebitda		
	Q1'09 restated & like for like <sup>(3)</sup>	Q1'10	Change	Q1'09 restated & like for like <sup>(3)</sup>	Q1'10	Change
<b>Italian business</b>	<b>106.1</b>	<b>110.1</b>	<b>3.7%</b>	<b>3.2</b>	<b>12.0</b>	<b>n.s.</b>
Seat S.p.A	96.1	100.4	4.4%	4.0	12.7	n.s.
Other Italian operations <sup>(2)</sup>	10.0	9.7	(3.0)%	(0.8)	(0.7)	12.5%
<b>International operations</b>	<b>56.0</b>	<b>48.1</b>	<b>(14.1)%</b>	<b>6.1</b>	<b>2.5</b>	<b>(58.5)%</b>
Thomson	14.1	12.0	(14.8)%	(2.3)	(1.9)	18.1%
Telegate	39.2	34.3	(12.5)%	9.6	5.6	(41.7)%
Europages	2.7	1.8	(33.3)%	(1.2)	(1.2)	0.0%
Eliminations and other adj.	(9.9)	(8.6)	n.s.	(0.2)	(0.2)	n.s.
<b>Total</b>	<b>152.2</b>	<b>149.5</b>	<b>(1.7)%</b>	<b>9.1</b>	<b>14.3</b>	<b>57.4%</b>
<i>Ebitda margin</i>				6.0%	9.6%	3.6%

Italian core revenue performance (+15.4%) better than overall top line thanks to strong growth of the online business

TDL revenues down (-14.3% like for like in Gbp) in a difficult market scenario

Telegate results on track towards guidance for 2010 (Ebitda at 23 ÷ 27 €m)

Group revenues stable with margin improvement thanks to focus on cost management (in a not meaningful quarter over the full year)

(1) Revenues include only "Revenues from Sales and Services"

(2) Including Consodata, Prontoseat and Cipi

(3) On a comparable publication and exchange basis for Seat S.p.A. and Thomson and net of 118 000 SAS (Telegate's French subsidiary) sold in Nov. 3, 2009

# Operating FCF substantially stable thanks to lower level of capex offsetting slight decrease of WC, with NFP affected by one-off cash outflows

## SEAT GROUP OPERATING FREE CASH FLOW AND DELEVERAGE

euro million	Q1 2009	Q1 2010	Change	
	<i>restated</i>		mln	%
Ebitda	15.7	14.3	(1.4)	(8.6)%
Change in Operating Working Capital	86.4	79.2	(7.2)	(8.3)%
Change in Not Current Operating Liabilities & others	(0.9)	(1.8)	(0.9)	(95.4)%
Investments	(12.8)	(7.0)	5.9	45.7%
Operating Free Cash Flow	88.3	84.8	(3.6)	(4.0)%
Net Cash Interests	(42.9)	(52.2)	(9.3)	(21.7)%
SSB Transaction costs cash outflow	0.0	(22.1)	(22.1)	n.s.
Cash taxes	(4.1)	(2.6)	1.4	35.0%
Not Recurring and Restructuring charges	(9.9)	(8.8)	1.1	11.3%
Others	(2.7)	(12.7)	(10.0)	n.s.
Deleverage	28.8	(13.6)	(42.4)	n.s.
	FY 2009	Q1 2010	Change	
			mln	
Net Financial Debt	2,762.8	2,776.4	13.6	

In Jan.'10, issuance of a 550 €m new SSB with partial refinancing of the existing Senior Debt

Slight decrease of WC mostly offset by lower level of capex

Q1'10 Not Recurring and Restructuring charges includes cash outflows mainly related to the Group cost rightsizing plan

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# Q1'10 results confirm a strong growth of the online revenues in Italy, above market performance, sustained by multimedia strategy

## SEAT S.p.A.- REVENUE BREAK-DOWN

euro million	Q1'09	Q1'10	Change	
			mln	%
Revenues	<i>like for like</i> <sup>(4)</sup>			
<b>Core Business</b>	73.5	84.8	11.3	15.4%
-YP/WP	32.7	27.4	(5.4)	(16.4)%
-Online advertising	32.4	49.1	16.7	51.6%
-Voice advertising <sup>(1)</sup>	8.3	8.3	(0.0)	(0.2)%
<b>B2B<sup>(2)</sup></b>	2.5	0.0	(2.5)	n.s.
<b>Others<sup>(3)</sup></b>	20.1	15.6	(4.5)	(22.5)%
<b>Total</b>	<b>96.1</b>	<b>100.4</b>	<b>4.3</b>	<b>4.4%</b>

Revenue mix (% of core revenues)	Q1'09	Q1'10	Change
-YP/WP	44.6%	32.3%	(12.3) pp
-Online advertising	44.1%	57.9%	+13.8 pp
-Voice advertising	11.3%	9.8%	(1.5) pp

17.5k multimedia packages sold in Q1'10 (above target of 15k)

Core revenues sustained by strong growth of the online business

B2B and Other products (mainly DA traffic) affected by the recent revision of the Company's B2B product portfolio and "maintenance" strategy on 12.40 brand

Evolution of the revenue mix (print vs. online) is proceeding faster than planned (45/44 in Q1'09 vs. 32/58 in Q1'10)

(1) Talking Yellow Pages and 12.40 advertising revenues

(2) Kompass (print & online)

(3) Giallo Promo, Giallo Dat@, Talking Yellow Pages and 12.40 traffic revenues and others

(4) Net of Perugia and Terni print editions shifted from Q1 to Q3 (11.6 €m in Q1'09)



# Growth of 17.4% of print and online revenues in Q1'10, unrepresentative of the trend expected over the full year

SEAT S.p.A. – PRINT AND ONLINE REVENUES BY QUARTER

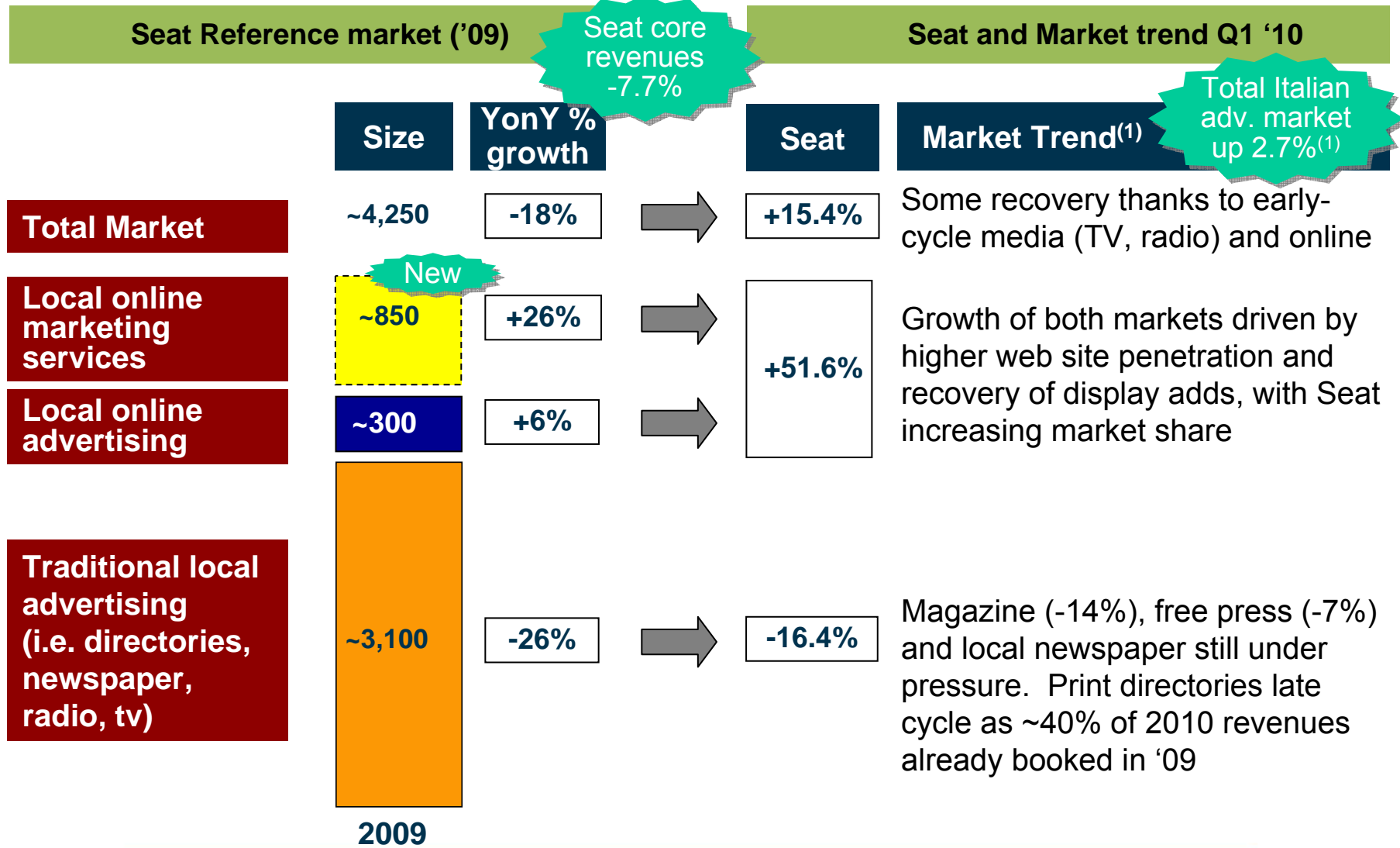
Like for like

euro million		Print		Online		Print & Online	
		mln	YoY change	mln	YoY change	mln	YoY change
2009	FY	619.1	(14.1)%	194.7	20.0%	813.8	(7.8)%
2010	Quarters		'10 vs. '09		'10 vs. '09		'10 vs. '09
	Q1	27.4	(16.4)%	49.1	51.6%	76.5	17.4%
	H1		(14.6)%		40.6%		(6.0)%

- Q1'10 impacted by 2009 economic recession on small book areas
- H1'10 will be further affected by the publication of large cities books (Milan and Turin mostly sold in 2009)

- Q1'10 sustained by high single digit growth of traditional offer and strong growth of online marketing services
- H1'10 will continue to benefit of a strong online growth

# Most of the Q1'10 growth is coming from local online marketing services...

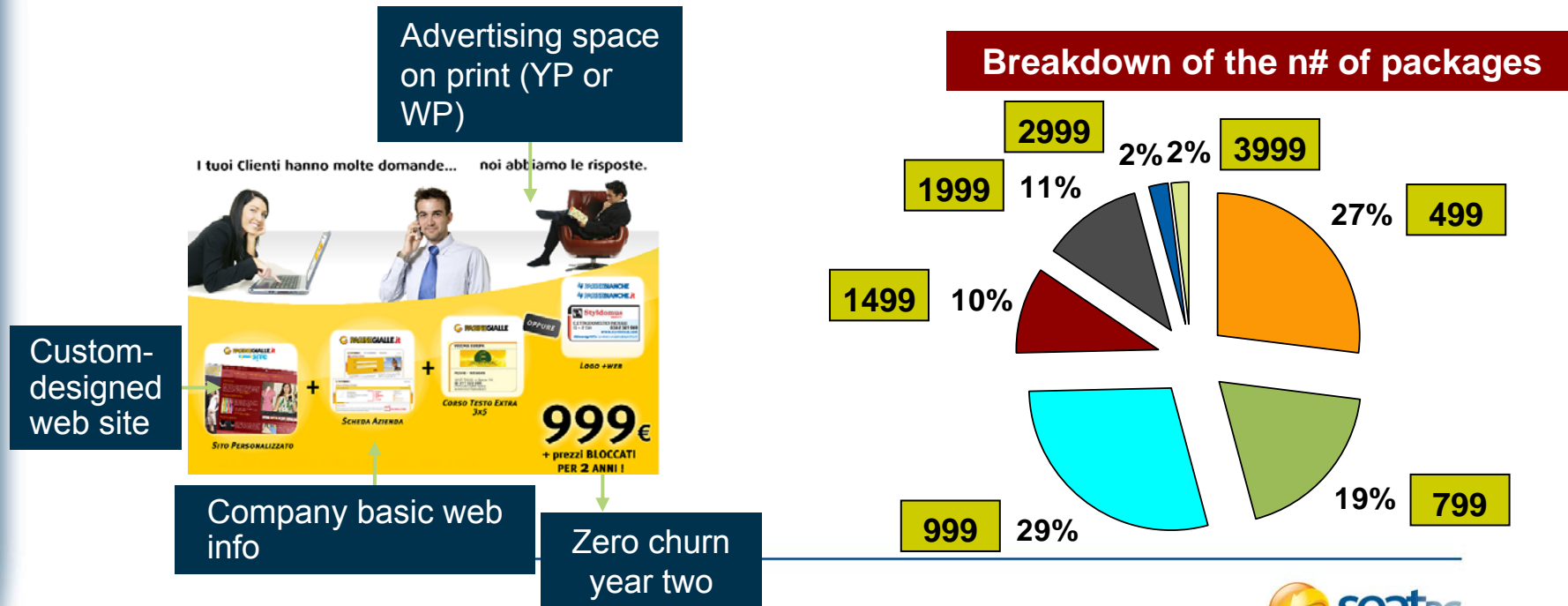


(1) Source: Nielsen Media January – February 2010 : Television +4.9%, radio +11% newspapers -4.3%, magazines -14.1%, internet +3.8%.

# ...foster by the strong take-up of the multimedia packages with Q1'10 target overachieved

## SEAT S.p.A.- MULTIMEDIA STRATEGY AND Q1'10 KPIs

- Extension of the n# of packages sold from 5 to 7 (B2B, B2C, web driven)
- 100% sales force “adoption rate” of multimedia sales
- From January to March '10, ~17.5k packages sold (vs. target of ~15k), of which:
  - ~1/3 to new customers and ~2/3 to renewed customers
  - Average price: ~1,000€ for multimedia packages; Avg. ARPA ~2,000€ including other products; overall ARPA growth of renewed customer (+13.6%)



# In Q1'10 positive development of online usage despite a very strong Q1'09 which leveraged new PG.it web site and new SEO strategy

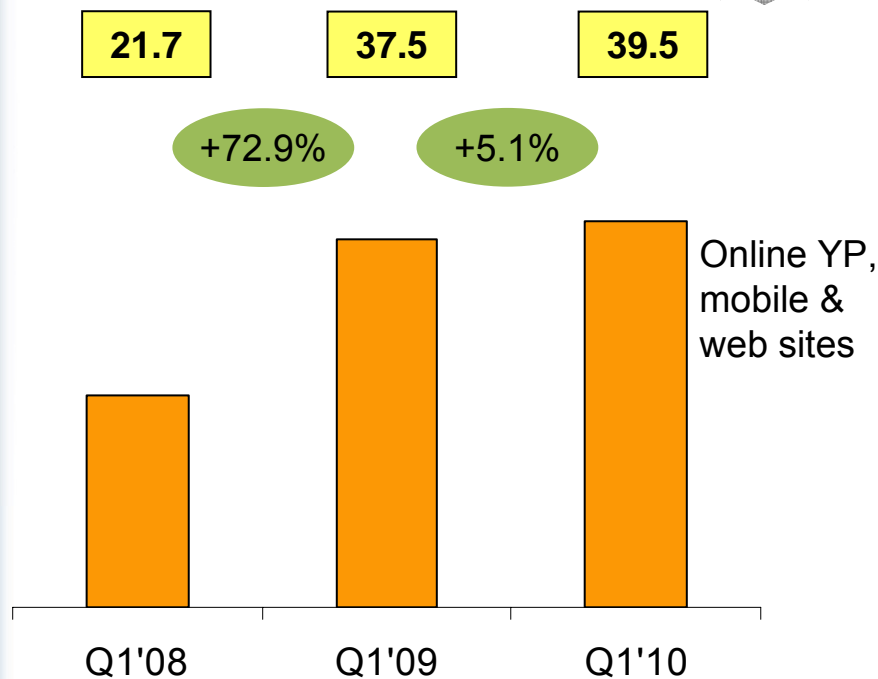
SEAT S.p.A.- ONLINE, MOBILE, WEB SITES YP USAGE<sup>(1)</sup> AND MOBILE KPIs

## YP Online, mobile & web site visits<sup>(1)</sup>

millions

In March '10 record high online YP visits and online YP brand awareness up 5 bp (new adv. Campaign)

Total<sup>(2)</sup>:  
90.8

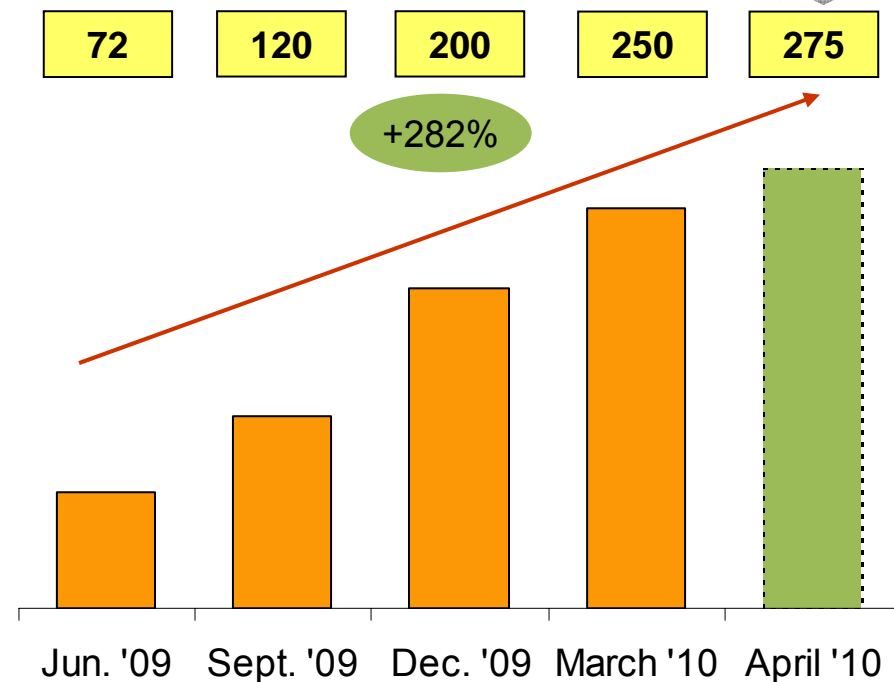


## YP Mobile iPhone Application Downloads

'000

In March '10, 250k free downloads of Pagine Gialle iPhone applications and ~1/4 of iPhone users in Italy

Total<sup>(3)</sup>:  
300k



(1) Source: SiteCensus-Nielsen Netratings

(2) Including all properties (Yellow & White Pages, Tuttocittà)

(3) Includes iPhone, Vodafone 360, Blackberry and Android (launched from beginning of April '10) application downloads

## Q1'10 shows lower industrial and general & labour costs thanks to cost management activities with shift to business development

### SEAT S.p.A.- COST BREAK-DOWN

euro million	Q1 2009	Q1 2010	Change	
	like for like <sup>(1)</sup>		mln	%
<b>Revenues</b>	<b>96.1</b>	<b>100.4</b>	4.3	4.4%
Industrial costs	(17.1)	(15.3)	1.8	10.4%
% revenues	17.8%	15.3%		(2.5)%
General & Labour costs	(36.2)	(33.6)	2.6	7.2%
% revenues	37.6%	33.4%		(4.2)%
Commercial costs	(18.5)	(21.8)	(3.2)	(17.5)%
% revenues	19.3%	21.7%		2.4%
Advertising costs	(6.1)	(4.8)	1.3	21.1%
% revenues	6.3%	4.8%		(1.5)%
<b>Total costs</b>	<b>(77.8)</b>	<b>(75.4)</b>	2.4	3.1%
% revenues	81.0%	75.1%		(5.8)%
<b>Gross Operating Profit</b>	<b>18.3</b>	<b>25.0</b>	6.7	36.5%
% of revenues	19.0%	24.9%		5.8%
Bad Debt, Risk Prov. & Others	(14.3)	(12.2)	2.1	14.5%
<b>EBITDA</b>	<b>4.0</b>	<b>12.7</b>	8.8	n.s.
% of revenues	4.1%	12.7%		8.5%

Industrial costs down reflecting revenue loss on print and lower margin products (i.e. DM, promo gifts, DA traffic)

In Q1 General & Labour costs positively impacted by cost management activities

Commercial costs up due to costs to sustain new multimedia packages and customer acquisition

In Q1'10 different media mix of adv. expenses vs. Q1'09, with strong focus on internet platform

As % of revenues QonQ, decrease in risk provisions, thanks to claims reduction, and of bad debt provisioning after more conservative policy in 2009

Strong margin increase thanks to focus on cost management

(1) Net of revenues and direct costs of Perugia and Terni print editions shifted from Q1 to Q3 (respectively 11.6 €m and 3.3 €m in Q1'09)

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## Market Scenario and Seat Positioning - Key Messages

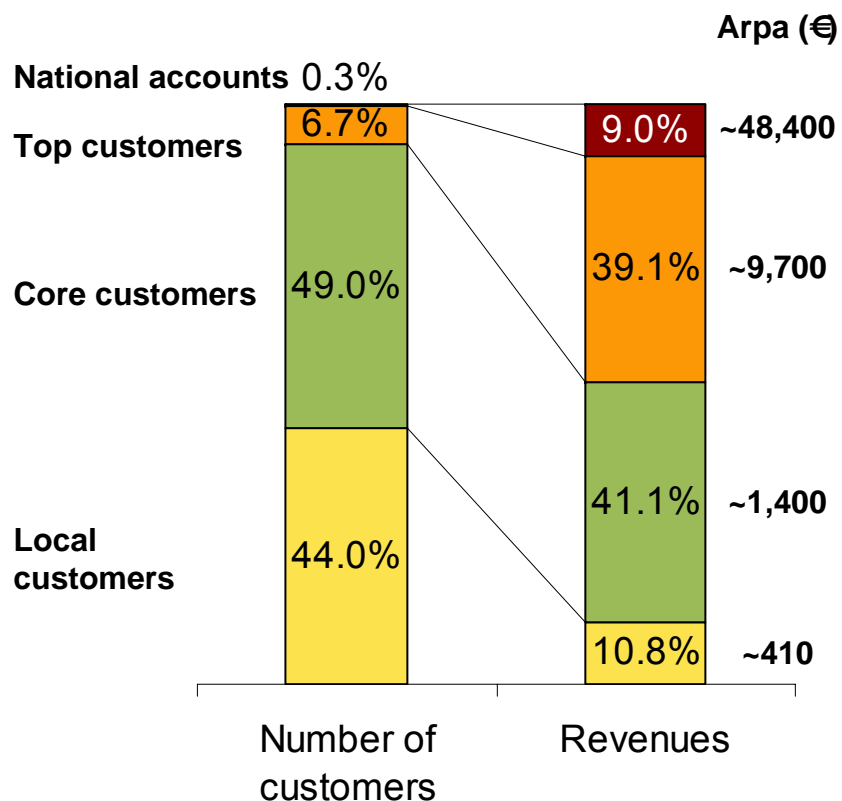
- Well balanced customer base (local vs. national, rural vs. urban areas)
- Internet is changing users behavior but usage shift will still take some time
- Seat new offering (packages and online marketing services) is conceived to manage this shift and protect/growth top line and keep high margin
- In a country with a still low broadband and SMEs' web site penetration, Seat has to accelerate the transformation to multimedia to catch the market trend and to build a leading market position
- The strong relationship with SMEs and the strength of the online positioning is proven by the existing strategic partnerships (Poste Italiane, Google)
- A road map for new online products is already defined making Seat the right partner to link up with search engines/online players as opposed to compete
- Despite the structural trend an improvement in the economy will support orders booked/revenue trend

# Seat's customer base is mainly SMEs and it is well balanced between local vs. national customers and rural vs. urban areas

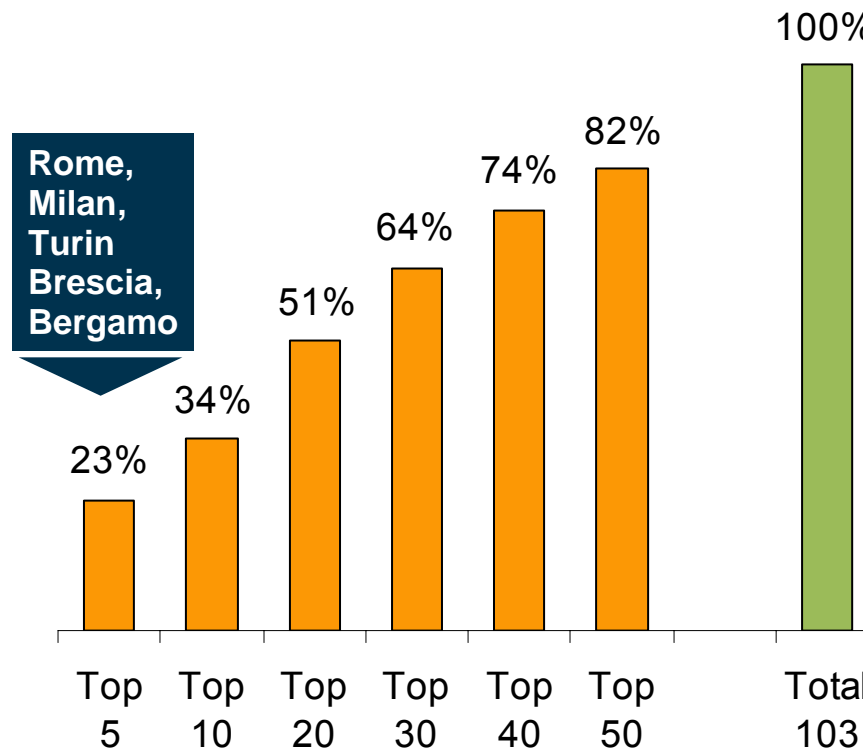
SEAT S.p.A. – BREAK-DOWN OF ADVERTISER AND REVENUE BASE

## Segmentation of Seat's advertiser base<sup>(1)</sup>

Break down by n# of customers, core revenues and Arpa



## Cumulated % of core revenues<sup>(1)</sup> by book area



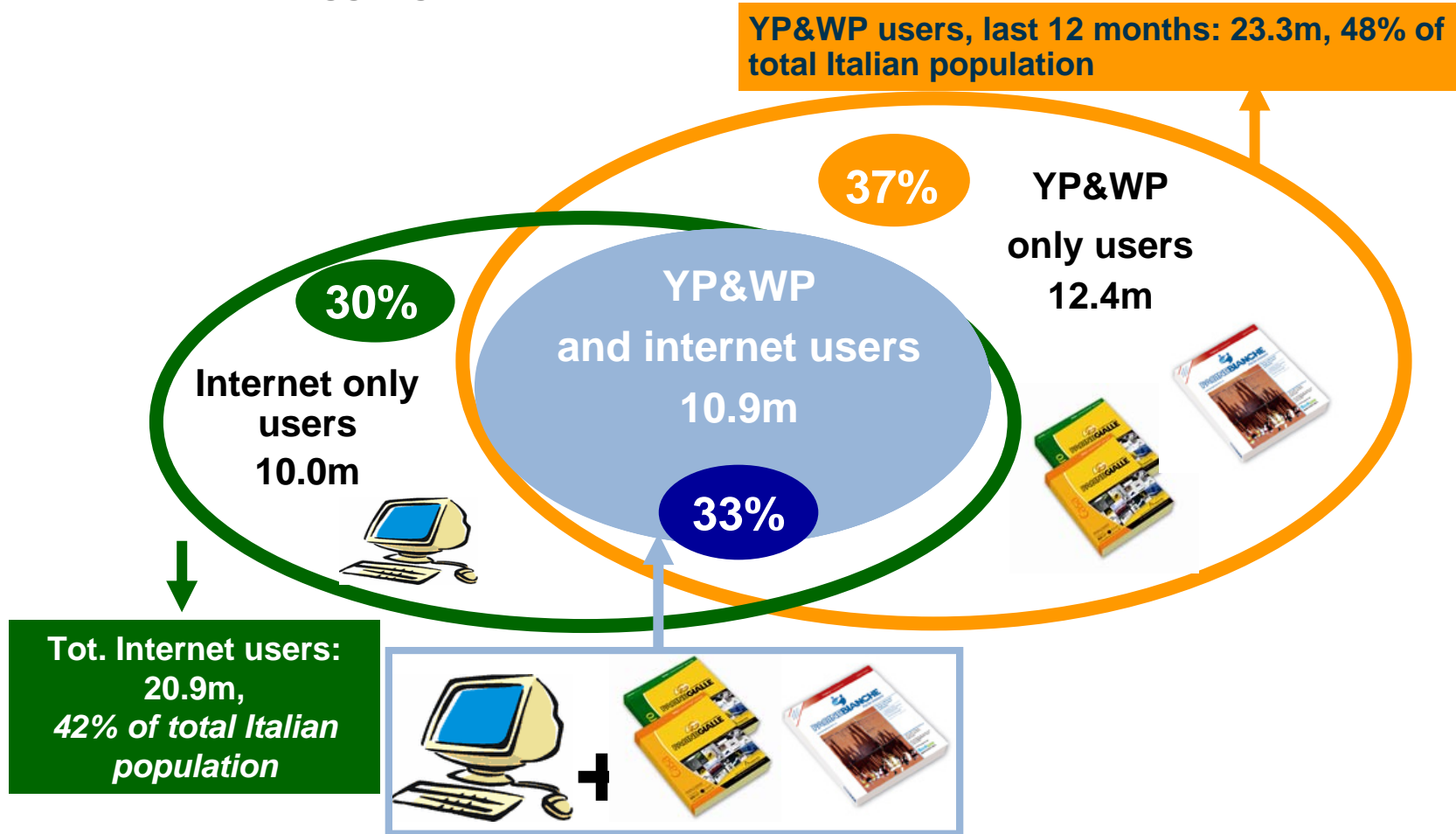
(1) 2009 figures; core revenues are referred to print, online and voice advertising

**Video - National advertisers**



As a relevant group of users is multimedia, their search behavior is expected to sustain usage of traditional media also in the future

PRINT AND INTERNET USERS

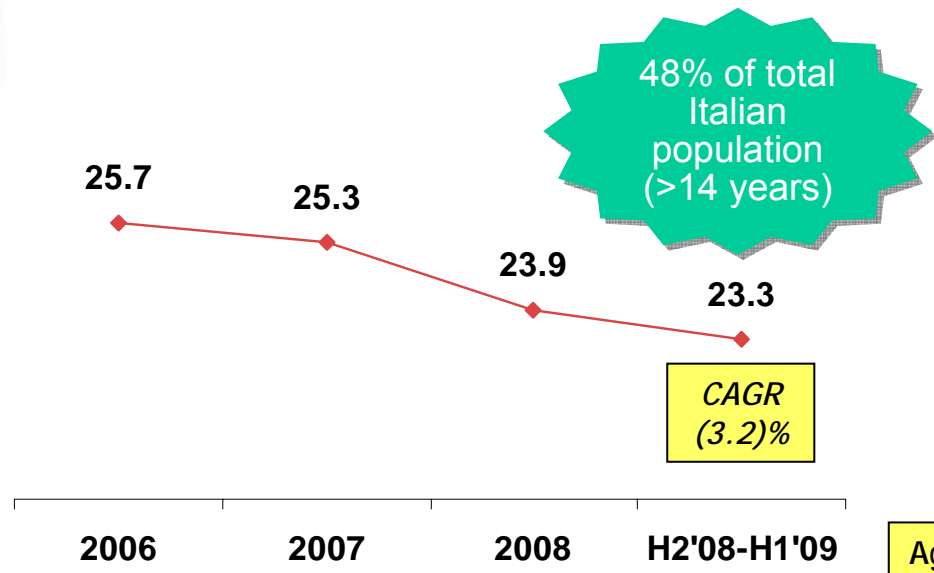


# Print users are still 48% of total Italian population and they are expected to migrate gradually to Internet due to social and demographic factors

SEAT S.p.A. – YP & WP PRINT USERS<sup>(1)</sup>

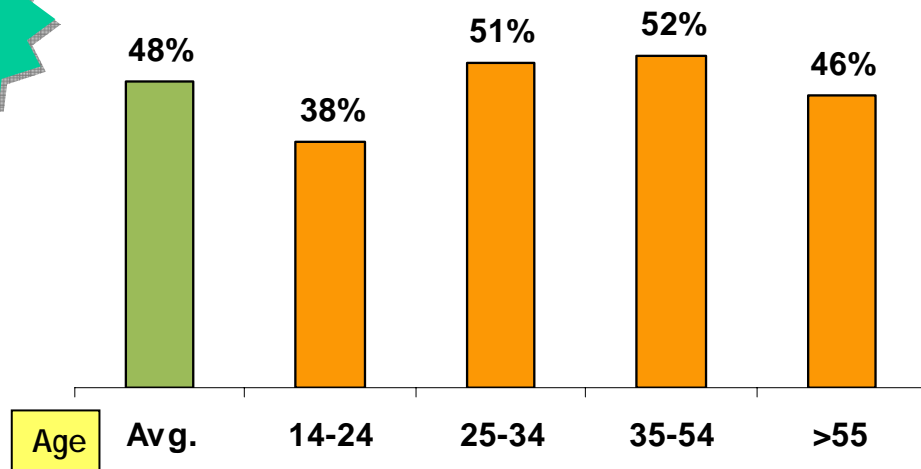
## Yellow & White Pages – Users

Million



## Trend of YP & WP users by age groups

% of Italian population (>14 years) by age groups



**YP&WP are still mostly used by the middle-aged persons (*most valuable user group*)**  
**A gradual user shift is expected, as today younger generations (*more Internet oriented*) will enter the middle-age group**

(1) Source: Gfk-Eurisko Sinottica

# Internet is changing users' behaviour but Seat is successfully managing the usage shift from print to online and maintaining an overall high usage level

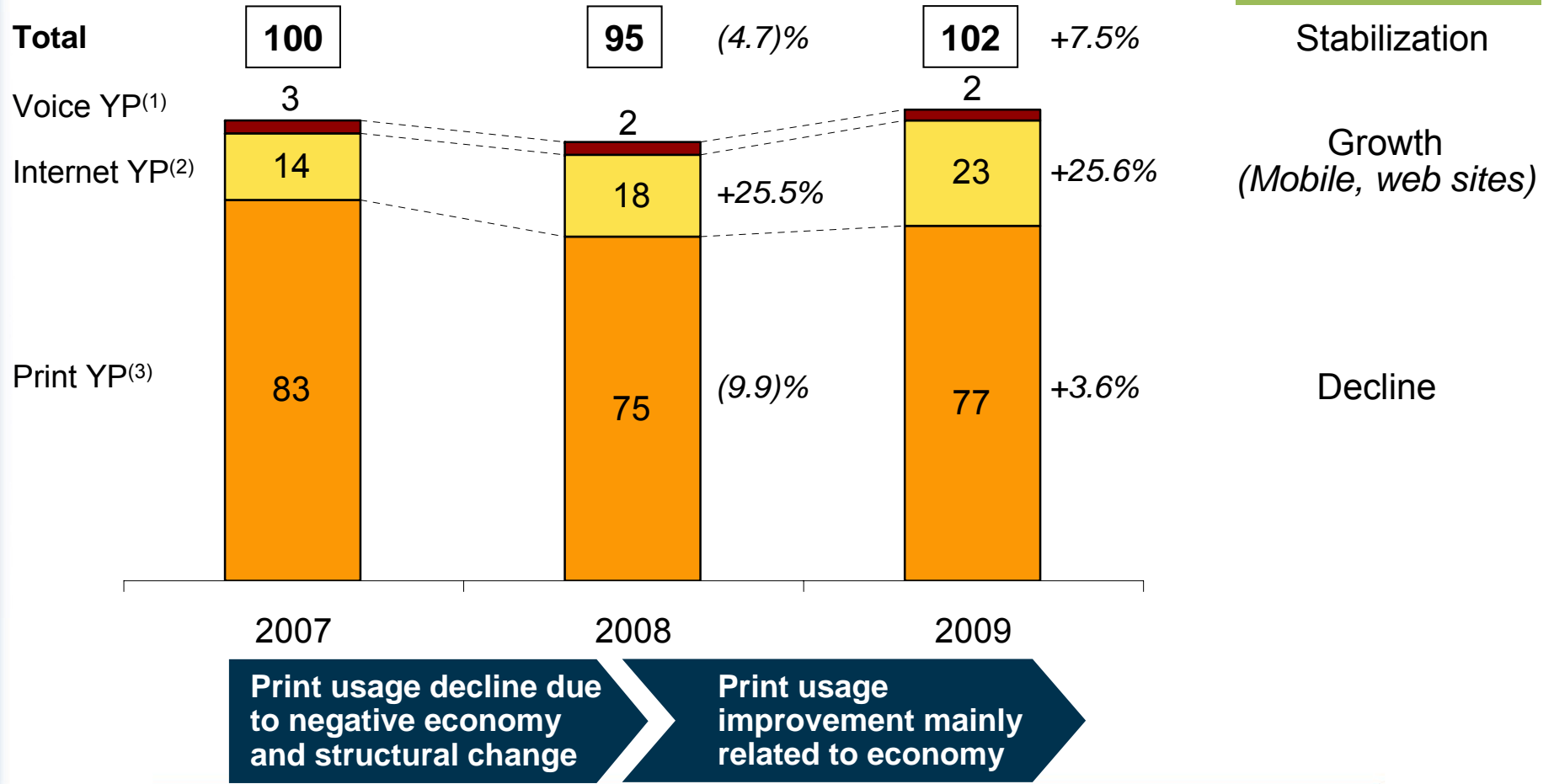
SEAT S.p.A. – USAGE TREND BY MEDIA 2007-2009

Number of commercial lookups/searches/calls

Index numbers

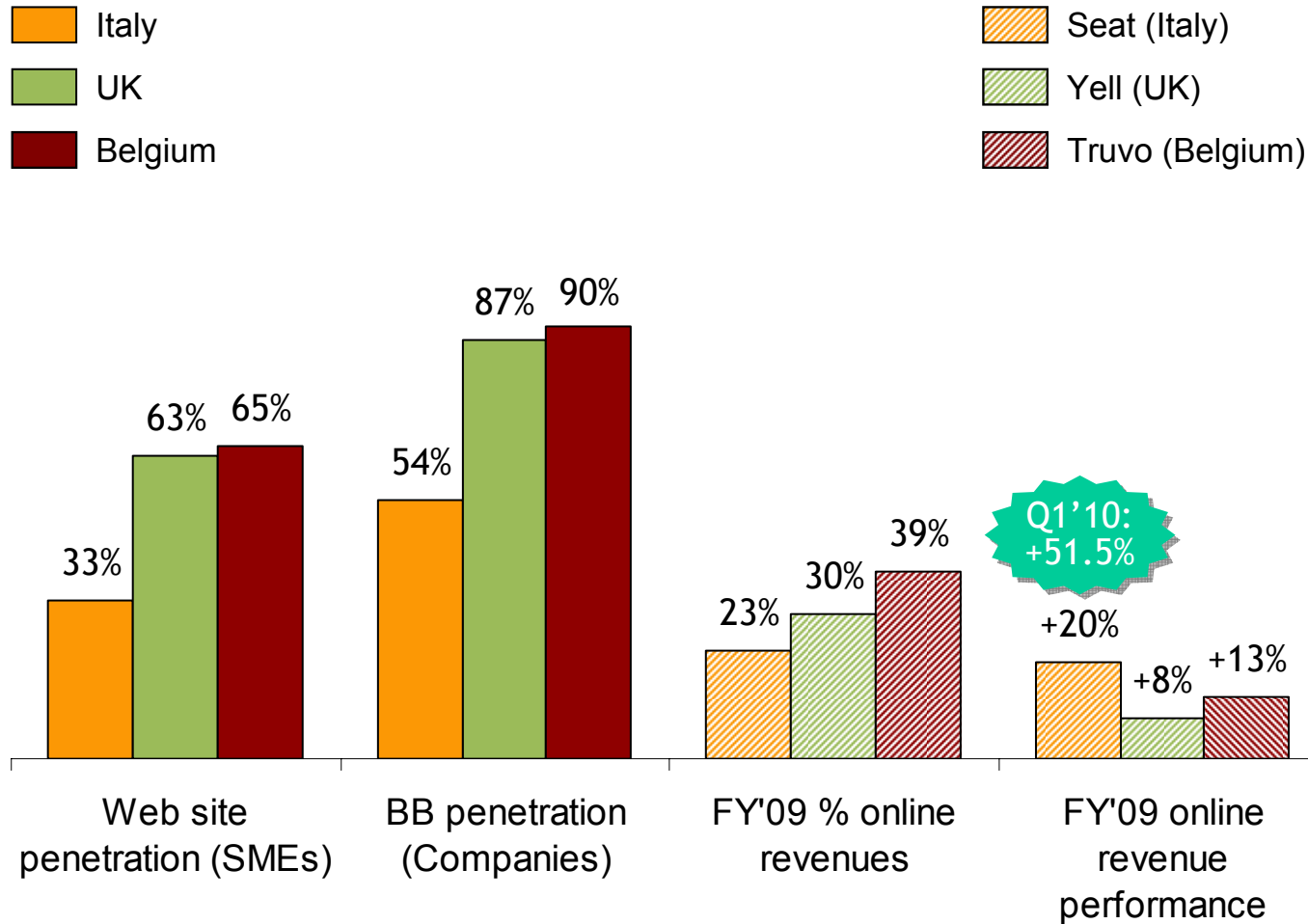
All media: >2.8bln leads of which 1.5bln commercial leads

Expected Trend



(1) Source: Telegate telephone exchange  
 (2) Source: SiteCensus-Nielsen Netratings  
 (3) Source: Kkienn

# In a country with a still low BB/web site penetration in SMEs Seat has to accelerate the shift to online to protect/grow top line in the long term



Fitch Report: "Directories in Europe: Not All Directories Created Equal"

In a country with lower broadband penetration, proportion of SMEs which already have their own website and a higher proportion of rural areas... allows the issuer more time to transition its business from print to internet...

# Strong online offering to cover SMEs' evolving local communication needs

SEAT S.p.A. – MULTIMEDIA PRODUCT OFFERING



To do    Done

**Video - Online Product**

## New Seat online positioning is making Seat the right partner to link up with search engines/online player on a win-win basis

*Fitch - "The ability to link up with search engines as partners, as opposed to competing directly, can be a key differentiating factor"*

Google	Directories/Seat
Mission is to organize the world's information and make it accessible	▶ <i>Deep local businesses contents (Seat's page rank 8) are important to fulfill Google mission</i>
In Italy it has less than 100 employees <sup>(1)</sup>	▶ <i>Seat Italy; ~1,200 employees of which &gt;200 sales support, &gt;100 Credit recovery, plus &gt;2,000 Sales force</i>
It has "hundreds of thousands of advertisers worldwide" <sup>(2)</sup>	▶ <i>Relationship with millions of SMEs (Europe&amp;USA: ~6m, Seat 488k SMEs)</i>
Usage is monetized mainly with the national advertisers	▶ <i>Google's revenues in Italy estimated at ~350 €m in '09 <sup>(3)</sup></i>
The offer is mainly appealing for the high-end of the SMEs	▶ <i>In Seat (the largest Google authorized reseller in Italy) SEM represents 6% of the online revenues</i>
Main growth drivers are the software, application and telecom/media businesses	▶ <i>Acquisitions (i.e. Youtube, Admob) and launches (i.e. GPhone, Chrome, Broadband, TV, Buzz) are in competition with Apple/MSN/TMT/Facebook not Directories</i>

Sources: (1) Google S.r.l. Annual report 2008, (2) Google website  
 (3) Source Il Sole 24 Ore, March 31, 2010

# The goal is to increase penetration of custom-designed web sites

**Target of 80k custom-designed web sites by year end '10**

*Higher leads to customer with web site*

*Churn of customer with web site lower than average*

**Leads**

**Loyalty**

*I tuoi Clienti hanno molte domande... noi abbiamo le risposte.*



**Arpa growth**

**Up-selling**

*ARPA growth on customer renewing with packages*

*Up selling potential in year 2 (new product)*

## Multimedia packages

- Web site development and management is in the “center” of the multimedia packages strategy:

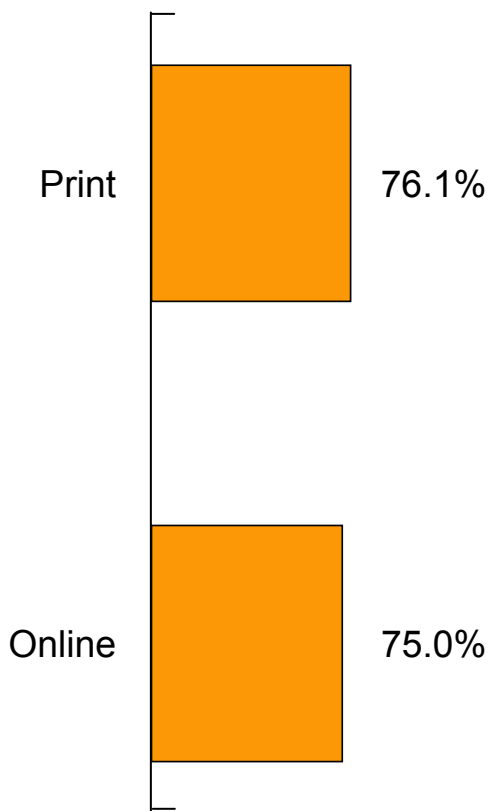
- ✓ YP packages >799€ including a personalized web site (> 5 pages)

# Similar print/online margins and cost control will allow a portfolio management based on multimedia packages with no impact on overall profitability

SEAT S.p.A. – EVOLUTION OF PRINT AND ONLINE PRODUCT MARGINS AND COST TARGET

Most of '10 Group cost target (>40 €m) expected Italy

## Product Margins % (2009)



## Rationale

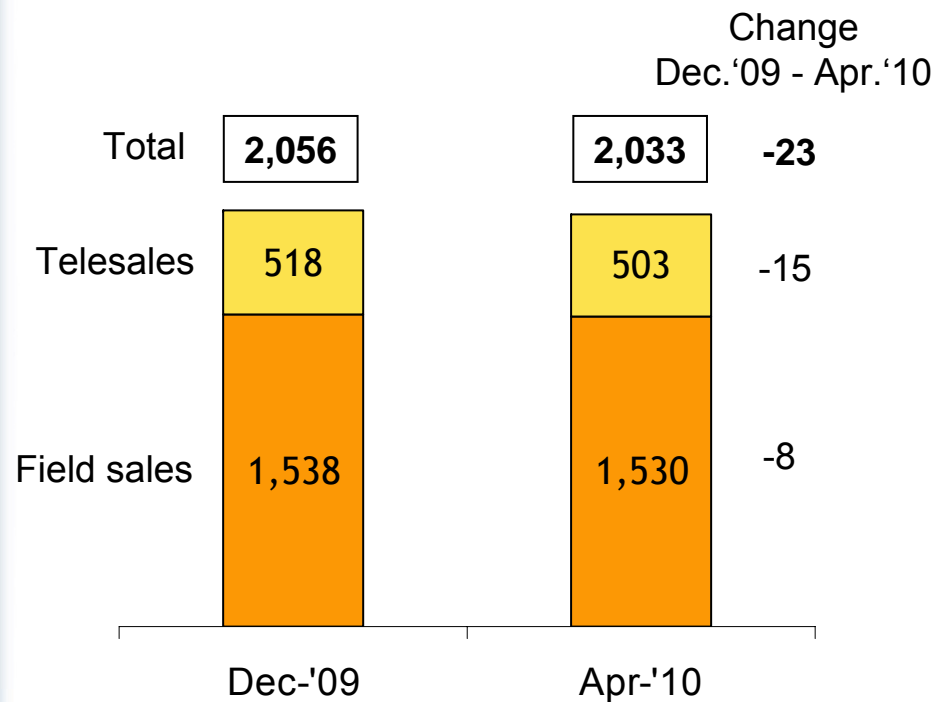
- Profitability impacted by revenue decline due to specific cost components (i.e. distribution costs)
- Balance profitability decrease with:
  - Industrial process redesign
  - Paper tariffs renegotiation
  - Product structure review
- Increasing profitability due to economies of scale in online directories
- Lower margins from strategic partnership (i.e. search engines)
- Slightly lower margins from online marketing services offset by potential improvement from industrialization of some processes



# To shift from “sales of adverts” to sales of “multimedia leads” Seat is investing to improve the sales force skill and organization

SEAT S.p.A.- SALES FORCE DEVELOPMENT

## Sales force development



## Seat Web Point Network



- SEAT has recently introduced the “WebPoint”, the largest network of multimedia communications agencies in Italy
- Through the WebPoint, SMEs will be able to define their local online marketing strategy and promote their business online

### New initiatives in metro areas (from Rome '10)

- Sales force organization by customer segments with different focus, objectives and career path
- Sales rep effectiveness improvement through:
  - Undergoing introduction of ~150 Web consultants/masters
  - Increase support to sales reps on administrative activities

## The strategic agreement with Poste Italiane is meant to increase visibility and level of services to our customer base

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SEAT S.p.A. – PARTNERSHIP WITH POSTE ITALIANE

**Posteitaliane**

- On April 2010 SEAT announced a strategic agreement with Poste Italiane to provide innovative services to the Italian SMEs, professionals, citizens and Public Administration
- The first two projects that are expected to be implemented and become available by the end of May 2010 are:
  - **Certified E-mail (PEC):** is a service integrated in SEAT PG commercial offers, providing Seat's customers with the option of receiving and sending legally valid e-mails
  - **Electronic Postal Communication and Online Postal Payment Slip:** are services, dedicated to businesses and consumers, allowing online users to connect with the PagineBianche.it and PagineGialle.it portals and directly create written communications (*recorded delivery letters with advice of receipt, Priority Mail, faxes and telegrams*). Both services will require all the users a registration and an online payment system
- **The agreement will lead in the future to the development of further strategic projects with the implementation of a set of initiatives as part of e-commerce, fidelity programs, and value added services**

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# Q1 '10 Int'l revenues and Ebitda in line with expectation

## SEAT GROUP – INTERNATIONAL OPERATIONS P&L

New CEO in TDL  
from November '09

	Revenues			Ebitda		
	Q1'09 restated & like for like	Q1'10	Change	Q1'09 restated & like for like	Q1'10	Change
<i>euro million</i>						
<b>Int'l operations</b>	<b>56.0</b>	<b>48.1</b>	<b>(14.1)%</b>	<b>6.1</b>	<b>2.5</b>	<b>(58.5)%</b>
<b>Thomson</b>	14.1	12.0	(14.8)%	(2.3)	(1.9)	18.1%
<b>Telegate</b>	39.2	34.3	(12.5)%	9.6	5.6	(41.7)%
<b>Europages</b>	2.7	1.8	(33.3)%	(1.2)	(1.2)	0.0%
<i>GBP million</i>						
<b>Thomson</b>	12.6	10.8	(14.3)%	(2.1)	(1.7)	19.0%

### Thomson

- Ebitda (in local currency) sustained by cost cutting (-16.2% YonY), despite top line decline
- Online revenues at 35% of total (vs. ~31% in Q1'09)

### Telegate

- Advertising revenues in Germany at ~24% of total (vs. ~18% in Q1'09)
- Group Ebitda in line with FY guidance (23 ÷ 27 €m)

### Europages

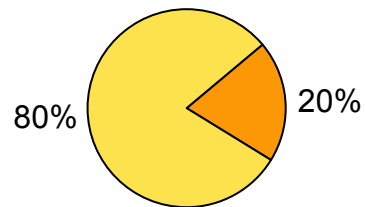
- Ebitda protected by focus on cost management; revenue decline partially related to sales planning

# Thomson and Telegate strategic objective is a rapid shift of the business from traditional to multimedia products

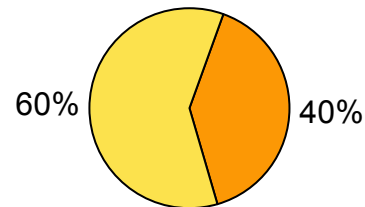
## SEAT GROUP – THOMSON AND TELEGATE MULTIMEDIA STRATEGY

### Thomson revenue mix

2009 figures



Target 2012

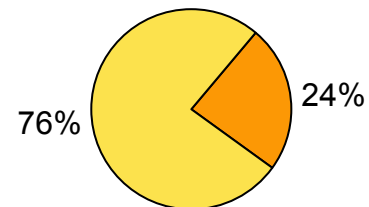


Online revenues

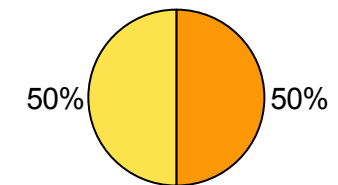
Other revenues

### Telegate (Germany) revenue mix

Q1'10 figures



Target 2012



Online revenues

Other revenues

#### Company revamp is undergoing with focus on hyper local positioning

- Introduction of multimedia packages and revision of product offering
- New print format and introduction of new web marketing services (websites, videos, SEO/SEM)
- Sales force reorganization

#### Structural shift toward multimedia:

- Grow sales force (from ~450 to ~500) and range of services for SMEs
- Investments in product innovations and strategic partnership (mobile & traffic) to maintain leadership in mobile local search
- Embed local search solutions in the social web

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<b>Group Financials</b>	
<b>Core Italian Business</b>	
<b>Strategy and Execution</b>	
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## Outlook 2010

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### **Italy:**

- H1'10<sup>(1)</sup> core revenues expected down 2% ÷ 4% (vs. -5.7% in H1'09, ), with online growth at >40% sustained by the multimedia strategy (>35k packages target in H1'10), but with print down ~20% impacted by large city books (Milan and Turin mostly sold in 2009)
- FY'10 Italian revenues decline expected to improve few percentage point (-10.1%, in '09) as:
  - Online revenues expected up >30% outperforming the market thanks to product innovation and multimedia strategy (~80K packages target in FY'10)
  - Print directories are late cycle (~40% of '10 revenues already booked in '09) and the multimedia strategy will accelerate the decline vs. '09

### **International Operations**

- TDL and Telegate expected to growth online/media revenues continuing the evolution towards multimedia business

### **Group:**

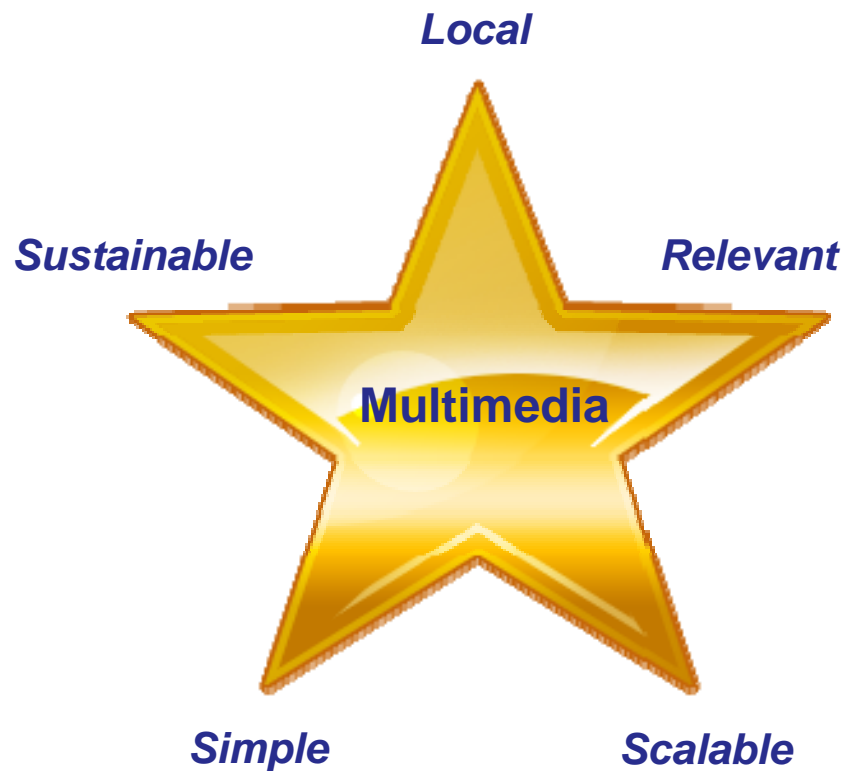
- The reorganization of the main activities is ongoing to achieve the >40 €m of cost savings target at Group level with Ebitda confirmed at 480 €m ÷ 510 €m

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(1) Like for like excluding in H1'09 11.6 €m of print revenues related to books shifted to Q3'10

# Evolution of a Directory business model and long term outlook

Directory - New Business Model



2/3 Years Management  
Strategic Objectives

1

In Italy revenues online at  
~40/50% of total core revenues

Online revenues split on a 12 months  
basis and definition of multimedia  
packages revenues mix

2

Stabilization of top line, customer  
base, Ebitda and Cash Flow

Improvement in revenue reduction trend  
YonY, compensated by focus on cost  
management. Within 2012 stabilization  
of results, then growth



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# Q & A

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## Seat Group P&L

### SEAT GROUP P&L

<i>euro million</i>	Q'1 2009 restated	Q1 2010	Change
<b>Sales and Services Revenues</b>	<b>161.3</b>	<b>149.5</b>	<b>(7.3)%</b>
Operating & Labour Costs	(129.8)	(121.6)	6.2%
<b>Gross Operating Profit</b>	<b>31.5</b>	<b>27.9</b>	<b>(11.6)%</b>
<i>% of revenues</i>	19.6%	18.7%	(0.9)%
Bad Debt, Risk Provisions & Others	(15.9)	(13.6)	14.5%
<b>EBITDA</b>	<b>15.7</b>	<b>14.3</b>	<b>(8.6)%</b>
<i>% of revenues</i>	9.7%	9.6%	(0.1)%

## Seat Group P&L – below Ebitda

### SEAT GROUP P&L

<i>euro million</i>	Q'1 2009 restated	Q1 2010	Change
<b>EBITDA</b>	<b>15.7</b>	<b>14.3</b>	<b>(8.6)%</b>
<i>% of revenues</i>	9.7%	9.6%	(0.1)%
Depreciation and Amortization	(15.4)	(15.7)	(2.3)%
<b>EBITA</b>	<b>0.3</b>	<b>(1.4)</b>	<b>n.s.</b>
<i>% of revenues</i>	0.2%	(0.9)%	(1.1)%
Extra-Operating Amortization	(41.3)	(0.8)	98.1%
Not Recurring & Net Restruct. Expenses	(3.3)	(2.1)	37.6%
<b>EBIT</b>	<b>(44.3)</b>	<b>(4.2)</b>	<b>90.5%</b>
<i>% of revenues</i>	(27.5)%	(2.8)%	24.6%
Net Financial Income (Expenses)	(48.6)	(57.6)	(18.5)%
<b>Income Before Taxes</b>	<b>(92.9)</b>	<b>(61.9)</b>	<b>33.4%</b>
Income Taxes	34.2	17.9	(47.7)%
Profit (loss) from discontinued operations / non-current assets held for sale	(2.6)	0.0	100.0%
<b>Net Income</b>	<b>(61.3)</b>	<b>(44.0)</b>	<b>28.3%</b>

## Seat Group revenue and Ebitda break-down by legal entity – Q1'10

### SEAT GROUP - REVENUE & EBITDA BREAK-DOWN

<i>euro million</i>	Revenues			Ebitda		
	Q1 2009 restated	Q1 2010	Change	Q1 2009 restated	Q1 2010	Change
<b>Core Italian business</b>	<b>117.7</b>	<b>110.1</b>	<b>(6.5)%</b>	<b>11.5</b>	<b>12.0</b>	<b>4.3%</b>
Seat S.p.A	107.7	100.4	(6.8)%	12.3	12.7	3.3%
Consodata	3.8	4.6	21.1%	(0.3)	(0.3)	0.0%
Prontoseat	2.7	2.5	(7.4)%	0.1	0.2	100%
Cipi	3.5	2.6	(25.7)%	(0.6)	(0.6)	0.0%
<b>International operations</b>	<b>53.5</b>	<b>48.1</b>	<b>(10.1)%</b>	<b>4.4</b>	<b>2.5</b>	<b>(43.2)%</b>
TDL	11.6	12.0	3.4%	(4.0)	(1.9)	52.5%
Telegate	39.2	34.3	(12.5)%	9.6	5.6	(41.7)%
Europages	2.7	1.8	(33.3)%	(1.2)	(1.2)	0.0%
Intercompanies elim. & others	(9.9)	(8.7)	n.s.	(0.2)	(0.2)	n.s.
<b>Total</b>	<b>161.3</b>	<b>149.5</b>	<b>(7.3)%</b>	<b>15.7</b>	<b>14.3</b>	<b>(8.6)%</b>

## Seat Group revenue and Ebitda break-down by legal entity – Q1'10 on a comparable publication basis and exchange rate base

### SEAT GROUP - REVENUE & EBITDA BREAK-DOWN

<i>euro million</i>	Revenues			Ebitda		
	Q1 2009 restated & like for like	Q1 2010	Change	Q1 2009 restated & like for like	Q1 2010	Change
<b>Core Italian business</b>	<b>106.1</b>	<b>110.1</b>	<b>3.7%</b>	<b>3.2</b>	<b>12.0</b>	<b>n.s.</b>
Seat S.p.A	96.1	100.4	4.4%	4.0	12.7	n.s.
Consodata	3.8	4.6	21.1%	(0.3)	(0.3)	0.0%
Prontoseat	2.7	2.5	(7.4)%	0.1	0.2	100.0%
Cipi	3.5	2.6	(25.7)%	(0.6)	(0.6)	0.0%
<b>International operations</b>	<b>56.0</b>	<b>48.1</b>	<b>(14.1)%</b>	<b>6.1</b>	<b>2.5</b>	<b>(58.5)%</b>
TDL	14.1	12.0	(14.8)%	(2.3)	(1.9)	(18.1)%
Telegate	39.2	34.3	(12.5)%	9.6	5.6	(41.7)%
Europages	2.7	1.8	(33.3)%	(1.2)	(1.2)	0.0%
Intercompanies elim. & others	(9.9)	(8.6)	n.s.	(0.2)	(0.2)	n.s.
<b>Total</b>	<b>152.2</b>	<b>149.5</b>	<b>(1.7)%</b>	<b>9.1</b>	<b>14.3</b>	<b>57.4%</b>

## Thomson – Ebitda sustained by cost cutting initiatives, despite top line decline in a difficult market scenario

### THOMSON P&L

<i>GBP million</i>	Q1 2009 like for like <sup>(1)</sup>	Q1 2010	Change	
			mln	%
<b>Sales and Services Revenues</b>	<b>12.6</b>	<b>10.8</b>	<b>(1.8)</b>	<b>(14.3)%</b>
Operating & Labour Costs	(14.2)	(11.9)	2.3	16.2%
<b>Gross Operating Profit</b>	<b>(1.6)</b>	<b>(1.3)</b>	<b>0.3</b>	<b>18.8%</b>
<i>% of revenues</i>	<i>(12.7)%</i>	<i>(12.0)%</i>		<i>1.4%</i>
Bad Debt, Risk Prov. & Others	(0.5)	(0.4)	0.1	20.0%
<b>EBITDA</b>	<b>(2.1)</b>	<b>(1.7)</b>	<b>0.4</b>	<b>19.0%</b>
<i>% of revenues</i>	<i>(16.7)%</i>	<i>(15.7)%</i>		<i>0.9%</i>

(1) Gross of revenues and direct costs of six print editions shifted in Q1'10 (respectively 2.1 £m and 0.4 £m in 2009)

## Telegate – Q1'10 results on track towards guidance for 2010

### TELEGATE P&L

<i>euro million</i>	Q1 2009 restated <sup>(1)</sup>	Q1 2010	Change	
			mln	%
<b>Sales and Services Revenues</b>	<b>39.2</b>	<b>34.3</b>	(4.9)	<b>(12.5)%</b>
Operating & Labour Costs	(28.7)	(28.2)	0.5	1.7%
<b>Gross Operating Profit</b>	<b>10.5</b>	<b>6.2</b>	(4.3)	<b>(41.0)%</b>
<i>% of revenues</i>	26.8%	18.1%		(8.7)%
Bad Debt, Risk Provisions & Others	(0.9)	(0.6)	0.3	33.3%
<b>EBITDA</b>	<b>9.6</b>	<b>5.6</b>	(4.0)	<b>(41.7)%</b>
<i>% of revenues</i>	24.5%	16.3%		(8.2)%

(1) Net of 118 000 SAS (wholly-owned French subsidiary) sold on November 3, 2009



## Balance sheet

### SEAT GROUP

<i>euro million</i>	Dec. 31, '09	March. 31, '10	Change
Goodwill and Customer Data Base	<b>3,335.3</b>	<b>3,334.4</b>	<b>(0.9)</b>
Other Not Current Assets	232.7	244.1	11.4
Not Current Liabilities	(86.8)	(80.8)	6.0
Working Capital	286.8	222.1	(64.7)
Net assets from discontinued operations	0.1	0.1	0.0
Net Invested Capital	<b>3,768.1</b>	<b>3,719.9</b>	<b>(48.2)</b>
Total Stockholders' Equity	1,034.1	986.4	(47.7)
Net Financial Debt - Book Value	<b>2,734.0</b>	<b>2,733.6</b>	<b>(0.5)</b>
Total	<b>3,768.1</b>	<b>3,719.9</b>	<b>(48.2)</b>
Net Financial Debt	<b>2,762.8</b>	<b>2,776.4</b>	<b>13.6</b>
IAS Adjustments	(28.7)	(42.8)	(14.0)
Net Financial Debt - Book Value	<b>2,734.0</b>	<b>2,733.6</b>	<b>(0.5)</b>

# From Jan. '10 new credit margins in place, after partial refinancing of existing Senior Debt with new Senior Secured Bond proceeds

## SEAT S.p.A.- NEW CREDIT MARGINS ON SENIOR DEBT AND DEBT REPAYMENT SCHEDULE

### New credit margins after successful covenant reset

Debt Facility	Amount €m	Interest	
<b>Total Gross Debt</b>	<b>3,021.3</b>	Credit margins	
<b>Bank Senior Debt</b>	<b>874.1</b>	After covenant reset	
Term Loan A	409.6	Euribor+	3.19%
Term Loan B	464.5	Euribor+	3.76%
Rev. and other	0.0	Euribor+	3.19%
<b>Sub. Debt vs. Lighthouse</b>	<b>1,300.0</b>	Fixed 8%	
<b>New SSB</b>	<b>537.0</b>	Fixed 10.5% <sup>(1)</sup>	
<b>Asset Backed Securities</b>	<b>256.0</b>	Comm. paper rate <sup>(2)</sup>	2.45% <sup>(3)</sup>
<b>Financial Lease</b>	<b>54.2</b>	Euribor + 0.67%	
<b>Net Financial accruals &amp; other</b>	<b>75.0</b>		
<b>Cash &amp; Cash equiv. &amp; other</b>	<b>(319.9)</b>		
<b>Total Net Debt</b>	<b>2,776.4</b>		

(\*) Prepayment at Feb '10 of 35 €m due at June '10

### New Bank Senior Debt repayment schedule and hedging policy

	Bank Senior Debt (€m)		Euribor Avg. Euribor 6M hedged rate
	Repayment Schedule	Outstanding end of period	
<b>2010</b>	35 <sup>(*)</sup>	839	2.62%
<b>2011</b>	70	769	2.80%
<b>2012</b>	304	465	2.85%
<b>2013</b>	465	0	
<b>2014</b>	1300 256 <sup>(4)</sup>		
<b>2017</b>	550		

**Avg. cost of debt expected in 2010 at ~7.6%**

**Total debt substantially hedged**

(1) Taking into consideration issue at 97.6% yield to maturity at issuance 11%

(2) Comm. paper rate is capped at 3M Euribor plus 5 bps p.a.

(3) From Jan '10 all-in margin increased from 2.03% to 2.45% due to the higher costs of the committed facilities following S&P's downgrading

(4) Final contractual maturity date: ABS notes upon Program termination shall be reimbursed through payments of the securitized receivables

# Seat Group debt breakdown

As of March 31, 2010

Debt Facility (€m)	Amount	Repayment	Interest
<b>GROSS DEBT</b>	<b>3,021.3</b>		<b>margins remain low</b>
• <b>Bank Senior Debt</b>	<b>874.1</b>		
Term Loan A (*)	409,6	Amort. Dec 10 (*) to June 2012	Euribor+ 3.19%
Term Loan B (*)	464.5	Bullett June 2013	Euribor+ 3.76%
Revolving and other <sup>(1)</sup>	0	R.F. Available until June 2012	Euribor+ 3.19%
• <b>Subord. Debt vs. Lighthouse <sup>(2)</sup></b>	<b>1,300.0</b>	April 2014	Fixed 8%
• <b>Senior Secured Notes <sup>(3)</sup></b>	<b>537.0</b>	January 2017	Fixed 10.5% ytm at issuance 11%
• <b>Asset Backed Securities</b>	<b>256.0</b>	January 2014 <sup>(5)</sup>	Comm.paper rate <sup>(4)</sup> +2.45% all in
• <b>Financial Lease</b>	<b>54.2</b>	Amort. Quart. to March 2023	Euribor +0.65%
<b>Net Financial accruals and other</b>	<b>75.0</b>		
<b>CASH &amp; Cash Equivalentents and other</b>	<b>-319.9</b>		
<b>SEAT GROUP NET DEBT</b>	<b>2,776,4</b>		
<b>IAS adjustments:</b>			
Transaction costs	-68.9		
Derivatives negative Mark to Market and other	26.1		
<b>GROUP NET DEBT – BOOK VALUE</b>	<b>2,733.6</b>		

**(\*) €35 m installment due in June '10 prepaid in February '10**

**Q1'10 all-in cost of financing at 7.0% from 5.4% in Q1'09 due to the different debt structure**

(1) RF Callable up 90 €m plus a further committed Facility (available until March 2011) for 30 €m

(2) Lighthouse funded the subordinated loan vs. SEAT through the issuance of the Lighthouse 8% Notes due April 2014

(3) Nominal amount of 550 €m issued at 97.6% equal to 536.8 €m plus 0.2 €m as pro-rata accrual of issuance discount

(4) Com. paper rate capped at 3M Euribor plus 5 bps p.a.; margin increased from 2.03% to 2.45% following November '09 S&P's downgrading

(5) Final contractual maturity date: ABS notes upon Program termination shall be reimbursed through payments of the securitized receivables

## The structural shift from traditional media to online/mobile is expected to continue also in the near future

### MARKET USAGE TREND AND IMPACT ON SEAT S.p.A. PLATFORMS

Driver	Trend			Forecast trend	Impact on platforms usage			
	'06	'07	'08/'09		Print	Web	Voice	Internet Mobile
Families without Fixed Line (M) <sup>(1)</sup>	5.3	6.7	7.6		-	++		+
Mobile Phone/ Italian population (15-64 years old) <sup>(2)</sup>	137%	152%	150%		-			+
# Smartphone (M) <sup>(3)</sup> – '09	1.2	2.1	5.6		-		--	++
BB penetration in households – '09 (%) <sup>(4)</sup>	16%	25%	39%		-	++	-	
BB penetration in companies (%) <sup>(5)</sup>			54%					
Internet penetration in families (%) <sup>(6)</sup>	40%	43%	47%		-	++	-	
Internet penetration in companies (%) <sup>(7)</sup>			66%					
% Companies with website – '09 <sup>(8)</sup>			33%			++		+
Social Network users (M) – '09 <sup>(9)</sup>			18			+	-	+
<b>Expected Market Usage CAGR '09-'12</b>					-	++	-	++

Sources: (1) Sinottica (2) Euromonitor (3) Forrester/ Comscore (4) Eurostat (5) Confindustria (6) Eurostat (7) Confindustria (8) Confindustria/Istat (9) GFK Eurisko / eMarketer