

Nine Months 2009 Results

Alberto Cappellini *- CEO* Massimo Cristofori *- CFO* Stefano Canu *- IR Manager*

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Safe Harbour

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Accounting Principles

SEAT Pagine Gialle Group and Seat Pagine Gialle S.p.A. adopted IAS/IFRS starting from January 1, 2005. These accounting standards are consistent with the IAS/IFRS used for preparing the annual and interim financial reports for the year 2009. The Accounting data herewith set forth have been taken from Seat's report on the nine months 2009 to be filed in compliance with the law. The Company CFO Massimo Cristofori, in his capacity as Manager responsible for preparing the company's financial reports, pursuant to paragraph 2 of Article154-bis of the Finance Consolidation Act (Italian Legislative Decree 58/1998), states that accounting information contained in this presentation corresponds to the Company's evidence and accounting books and entries.



9M'09 Key Messages

Core Italian business

- Despite a tough economy, Seat's core advertising revenues more resilient than other media, as online outperformed the market
- Seat's margins protected by focus on cost management

International operations

- 9M'09 revenues mainly affected by Thomson's performance, as UK advertising market is facing an "unprecedented" deterioration
- 9M'09 Telegate Ebitda in line with the updated year-end guidance (~34÷37 €m)
- Disposal of 118 000 SAS (Telegate wholly-owned French subsidiary) and undergoing evaluation of the better exit strategy from Katalog (Turkish JV) consistent with focus on the Italian business and the strategic review of the international assets
- New CEO in Thomson from November '09

Group business

- Group margins stable (~43%), despite pressure on top line in all countries driven by the economic environment, thanks to a faster than planned cost management activities
- Deleverage (297 €m) in line with plan thanks to lower interest charges and including capital increase proceeds
- In 9M'09 maintenance of a covenant headroom of ~20% on Total Net Debt/Ebitda



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Group margins protected by strong focus on cost management, despite pressure on top line in all countries due to economy

SEAT GROUP P&L

| | | | | | | | K |
|---|------------------------------------|----------|----------------------|------------------------------------|---------|---------|------------|
| | | Revenues | | | Ebitda | | 4 |
| euro million | 9M 2008 restated ⁽¹⁾ | 9M 2009 | Change | 9M 2008 restated ⁽¹⁾ | 9M 2009 | Change | t |
| Italian business | 777.6 | 702.2 | (9.7)% | 363.6 | 330.5 | (9.1)% | C k |
| Seat S.p.A | 739.3 | 669.9 | (9.4)% | 360.9 | 331.3 | (8.2)% | Т |
| Other Italian operations ⁽²⁾ | 38.3 | 32.3 | (15.7)% | 2.7 | (0.8) | n.s. | (a |
| International operations | 213.7 | 185.9 | (13.0)% | 43.7 | 34.1 | (22.0)% | a |
| Thomson | 77.0 | 54.6 | (29.1)% | 7.6 | 5.8 | (23.7)% | C |
| Telegate | 121.9 | 117.2 | (3.9)% | 37.8 | 28.5 | (24.6)% | T p |
| Europages | 14.8 | 14.1 | (4.7)% | (1.7) | (0.2) | 88.2% | V |
| Intercompanies elim. & others | (42.4) | (35.0) | n.s. | (0.1) | 0.0 | n.s. | iı li |
| Total | 949.0 | 853.0 | <mark>(10.1)%</mark> | 407.2 | 364.6 | (10.5)% | (|
| Ebitda margin | | | | 42.9% | 42.7% | (0.2)% | C |

Italian core revenues performance (-6.9% like for like) better than overall top line thanks to strong growth of the online business

TDL revenues down (-20.9% in Gbp) as UK adv. market is facing an "unprecedented" deterioration

Telegate 9M'09 profitability in line with FY target (9M'08 includes data cost litigation of +5.5 €m)

Group margins stable despite economic pressure, thanks to a faster than planned cost right-sizing

(1) Net of WLW disposed in December 23, 2008, Calls You Control closed in H2'08 and 118 000 SAS (Telegate wholly-owned French subsidiary) sold in November 3, 2009

(2) Including Consodata, Prontoseat and Cipi

Deleverage in line with plan thanks to lower interest charges and including capital increase proceeds

SEAT GROUP OPERATING FREE CASH FLOW AND DELEVERAGE

| 9M 2008 | 9M 2009 | Cha | nge |
|----------|---|--|--|
| restated | | mln | % |
| 407.2 | 364.6 | (42.6) | (10.5)% |
| 39.5 | 7.8 | (31.7) | (80.3)% |
| (4.4) | (9.2) | 4.8 | n.s. |
| (32.5) | (34.9) | 2.4 | 7.4% |
| 409.7 | 328.3 | (81.4) | (19.9)% |
| (170.2) | (130.7) | (39.5) | (23.2)% |
| (29.2) | (68.5) | 39.4 | n.s. |
| 0 | 193.5 | 193.5 | n.s. |
| (13.3) | (16.9) | 3.7 | 27.7% |
| (28.0) | (8.3) | (19.7) | (70.4)% |
| 169.1 | 297.3 | 128.2 | 75.8% |
| FY 2008 | 9M 2009 | Cha | nge |
| | | m | ln |
| 3,082.0 | 2,784.7 | 100 | 7.3) |
| | restated 407.2 39.5 (4.4) (32.5) 409.7 (170.2) (29.2) 0 (13.3) (28.0) 169.1 FY 2008 | restated 407.2 364.6 39.5 7.8 (4.4) (9.2) (32.5) (34.9) 409.7 328.3 (170.2) (130.7) (29.2) (68.5) 0 193.5 (13.3) (16.9) (28.0) (8.3) 169.1 297.3 FY 2008 9M 2009 | restated mln 407.2 364.6 (42.6) 39.5 7.8 (31.7) (4.4) (9.2) 4.8 (32.5) (34.9) 2.4 409.7 328.3 (81.4) (170.2) (130.7) (39.5) (29.2) (68.5) 39.4 0 193.5 193.5 (13.3) (16.9) 3.7 (28.0) (8.3) (19.7) 169.1 297.3 128.2 FY 2008 9M 2009 Cha m m m |



Operating WC affected by delay in credit collection in Q1'09 and longer terms of payment due to the economy. In FY'09 some limited worsening vs. 2008 (-12 €m) is expected

Cash interest expenses down thanks to lower Euribor

Cash taxes up as tax optimization is expiring (as expected)

Restructuring charges in 9M'09 mainly related to cost rightsizing at Group level

Others: 9M'08 included cost for KlickTel acquisition

Strong deleverage enhanced by capital increase proceeds



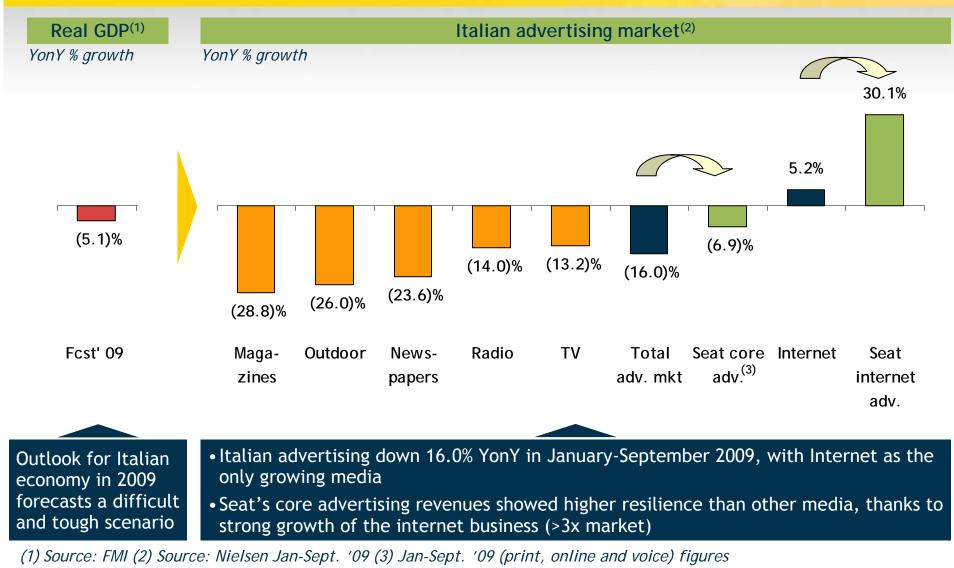
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Despite a tough economy, Seat's core advertising revenues more resilient than other media, as online outperformed the market

FORECASTS FOR ITALIAN ECONOMY AND ADVERTISING MARKET



SLALLE

Core revenue performance better than overall top line thanks to strong growth of the online business

SEAT S.p.A.- REVENUE BREAK-DOWN

| euro million | 9M 2008 | 9M 2009 | Cha | ange |
|---|------------------------------|------------------------|--------|------------------|
| Revenues | like for like ⁽⁴⁾ | | mln | % |
| Core Business | 647.1 | 602.1 | (44.9) | (6.9)% |
| -YP/WP | 528.7 | 458.9 | (69.9) | (13.2)% |
| -Online advertising | 87.1 | 113.3 | 26.2 | 30.1% |
| -Voice advertising ⁽¹⁾ | 31.2 | 30.0 | (1.2) | (3.9)% |
| B2B ⁽²⁾ | 14.7 | 2.5 | (12.2) | (82.7)% |
| Others ⁽³⁾ | 74.5 | 65.2 | (9.4) | (12.5)% |
| Total | 736.3 | 669.9 | (66.4) | (9.0)% |
| Revenue mix (% of core revenues) | 9M 2008 | 9M 2009 | Cha | inge |
| -YP/WP -Online advertising -Voice advertising | 81.7% 13.5% 4.8% | 76.2% 18.8% 5.0% | 5. | .5)% 3% 2% |

Core revenues sustained by strong growth of the online business not yet compensating decline of the print

Tier 2 products more affected by the economy as well as sales focus on core revenues

B2B products: elimination of less attractive print products (PG Professional, 7.3 €m in 9M'08) and integration of Annuario Kompass in Consodata from April '09 (2.7 €m revenues in Q2-Q3'08)

Evolution of the revenue mix (print vs. online) is proceeding faster than planned (76/19 in 9M'09 vs. 82/14 in 9M'08)

(1) Talking Yellow Pages and 12.40 advertising revenues

(2) Annuario Seat and Kompass in Q1'09 (print & online)

(3) Giallo Promo, Giallo Dat@, Talking Yellow Pages and 12.40 traffic revenues and other revenues

(4) Like for like net of L'Aquila print editions shifted from Q3 to Q4 (2,967 €m in Q3'08)



Online continues to grow in Q3'09 (up 13.3%) versus a very strong Q3'08 (up 27.3%) that benefited of product innovation

YonY, as H1'08 not

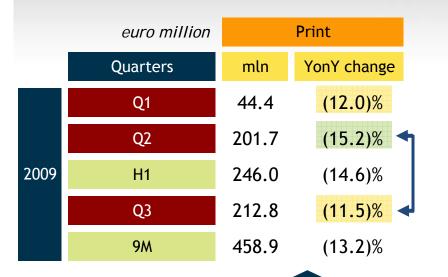
impacting positively Q3'08 (up 27.3%) and

4Q'08 (up 27.7%)

including the innovation

SEAT S.p.A. - PRINT AND ONLINE REVENUES BY QUARTER

Like for like



Improvement of

Q3 vs. Q2 thanks

to higher share of

sized cities where

WP are larger than

small and mid-

YP (as in Q1)

| | r change |
|---|-----------|
| 32.4 45.3% 76.8 5 | |
| | 5.6% |
| 42.6 37.3% 244.3 (| 9.1)% |
| 75.0 40.6% 1 321.1 (| 6.0)% |
| 38.2 13.3% < 251.1 (8 | 8.4)% |
| 113.3 30.1% 572.1 (| 7.1)% |
| | |
| Q3'09 growing at a Further accellower rate vs. H1 '09 of revenue should be to a different commercial strategy | nift to a |

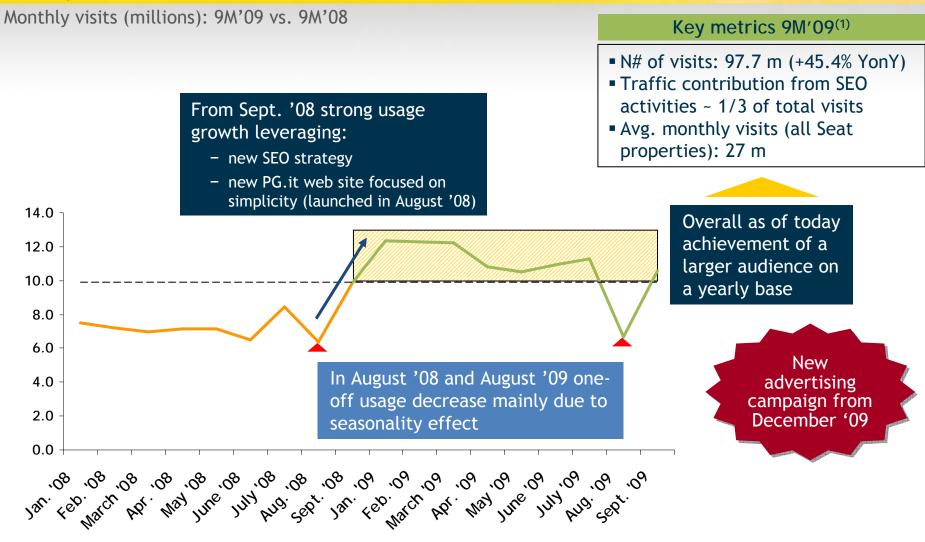


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45% growth in the number of visits on online YP over 9M'09, allowing Seat to achieve a larger audience on a yearly base

SEAT S.p.A. - ONLINE YP USAGE



(1) Source: NielsenNetRatings

9M'09 shows lower industrial and general & labour costs thanks to cost management activities with shift to business development

SEAT S.p.A.- COST BREAK-DOWN

| euro million | 9M'08 | 9M'09 | Change | | Industrial costs down as most revenues |
|-------------------------------|------------------------------|---------|------------------|---------|--|
| | like for like ⁽¹⁾ | | mln % | | lost on low margin products (i.e. DM, |
| Revenues | 736.3 | 669.9 | (66.4) | (9.0)% | promo gifts) |
| Industrial costs | (112.6) | (94.1) | (18.6) | (16.5)% | In Q3 General & Labour costs positively |
| % revenues | 15.3% | 14.0% | | (1.3)% | impacted by cost management activities |
| General & Labour costs | (119.1) | (112.5) | (6.6) | (5.6)% | (5 €m lower than H1'09) |
| % revenues | 16.2% | 16.8% | | 0.6% | Commercial costs up (in % of revenues) |
| Commercial costs | (90.3) | (83.7) | (6.7) | (7.4)% | as Company is investing to grow the sales |
| % revenues | 12.3% | 12.5% | | 0.2% | force (i.e. telesales) |
| Advertising costs | (18.5) | (14.0) | (4.5) | (24.4)% | In 9M'09 remix of advertising expenses |
| % revenues | 2.5% | 2.1% | | (0.4)% | vs. last year, with focus on WEB Agency |
| Total costs | (340.6) | (304.2) | (36.4) | (10.7)% | campaign (up ~2 \in m) and optimization of |
| % revenues | 46.3% | 45.4% | | (0.9)% | the media mix on voice platform |
| Gross Operating Profit | 395.7 | 365.6 | (30.1) | (7.6)% | As % of revenues YonY, decrease in risk |
| % of revenues | 53.7% | 54.6% | | 0.9% | provisions thanks to claims reduction, |
| Bad Debt, Risk Prov. & Others | (37.2) | (34.4) | (2.9) | (7.7)% | while stable bad debt provisions (still higher than '07 level) to face economy |
| EBITDA | 358.5 | 331.3 | .3 (27.2) (7.6)% | | |
| % of revenues | 48.7% | 49.5% | | 0.8% | Margins protected by strong focus on cost management. |

(1) Like for like excluding revenues and direct costs of L'Aquila print editions shifted from Q3 to Q4 (respectively 3.0 €m and 0.6 €m in Q3'08)

despite revenues under pressure



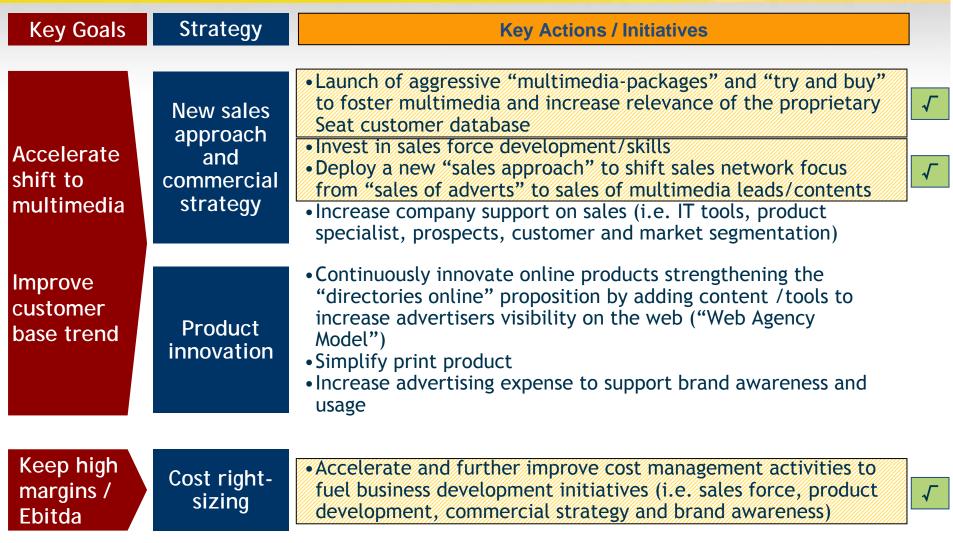
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Strategic priorities in Italy: key goals and ongoing initiatives announced last August well under way

SEAT S.p.A.- STRATEGY



From September, launch of aggressive "multimedia-packages" to foster multimedia strategy and increase new customers acquisition SEAT S.p.A.- NEW COMMERCIAL OFFER **Product description** Multimedia packages defined on **EXAMPLE** customer potential spending and Advertising space business segments (B2B, B2C) on print (YP or WP) Launch of n# 5 packages with implicit rebalancing of product pricing: Natale inizia a settembre ... **499**€ 699€ Con l'offerta Felice Natale.. 999€ RAGINEBIANCI 1,999€ Styldomus 3.999€ CI INCASSO 039 2 301 2-years timing contract (fixed prices) LOGO +WEB GIALLE PAGINEGIALLE.it Commercial strategy supported by local Corso Testo Extra advertising campaign 3×5 Fine-tuning of the commercial strategy by year-end SCHEDA AZIENDA BAS SITO PERSONALIZZATO Focus of field sales on new multimedia prezzi BLOCCAT ... ti fai scegliere e trovare su <mark>c</mark>arta e web a soli... customer acquisition and improving PER 2 ANNI ! management of the existing high-end Company basic Custom-designed customers web info • Once the customer has been acquired, web site potential to up-sell online product mainly through telesales



To shift from "sales of adverts" to sales of "multimedia leads" Seat is investing to improve the sales force skill and organization

SEAT S.p.A.- SALES FORCE

| | End 2008 | Oct-09 | Change |
|----------------------|----------|--------|--------|
| SME Customers sales | 1,395 | 1,390 | (5) |
| - Farmers | 1,187 | 1,192 | 5 |
| - Hunters | 208 | 198 | (10) |
| Local customer sales | 648 | 764 | 116 |
| - Field | 228 | 204 | (24) |
| - Telesales | 420 | 560 | 140 |
| Total | 2,043 | 2,154 | 111 |

Key initiatives on sales force

- Sales force up 5.4%
- Growth of telesales to improve new customer acquisition (499€ new offer) and up-sell low-end customers
- SMEs and Local field sales reps focused on offering the new multimedia packages based on customer segmentation (range 499€ - 3,999€) to improve new customer acquisition

New online sales approach

WEBP GIN

From Rome 2010

Accreditation process of 180 zone managers to "web agency", leading to a network of Web Points competent on developing web marketing strategies for SMEs

New initiatives in big cities

- Sales force organization by customer segments (low end /new customers vs. mid-high end customers) with different focus, objectives and career path
- Sales rep effectiveness improvement through:
 - -Introduction of Web Consultants
 - -Increase support to local sales offices on administrative activities
- Major focus on new hired sales reps (Local Field/Hunter) by improving coaching/training activities with dedicated resources



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|-----|----|
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9M'09 Int'l revenues in line with expectation and mainly affected by Thomson's performance

SEAT GROUP - INTERNATIONAL OPERATIONS P&L

| New CEO in TDL from November '09 | | | | | | | | |
|-------------------------------------|------------------------|---------------------|----------|----------------------|---------------------|---------|---------|--|
| | | | Revenues | | | Ebitda | | |
| | euro million | 9M 2008 restated | 9M 2009 | Change | 9M 2008 restated | 9M 2009 | Change | |
| | Int'l operations | 213.7 | 185.9 | (13.0)% | 43.7 | 34.1 | (22.0)% | |
| ▶ | Thomson | 77.0 | 54.6 | (29.1)% | 7.6 | 5.8 | (23.7)% | |
| | Telegate | 121.9 | 117.2 | (3.9)% | 37.8 | 28.5 | (24.6)% | |
| | Europages | 14.8 | 14.1 | (4.7)% | (1.7) | (0.2) | 88.2% | |
| | GBP million Thomson | 61.2 | 48.4 | <mark>(20.9)%</mark> | 6.0 | 5.2 | (13.3)% | |

Appointment of a new CEO in Thomson to leverage the local positioning of the company by transferring skills and competence already existing within the Group in the online product development, sales force organization/tools and cost management

Thomson

 Revenues down due to economy with print still suffering and online more resilient to recession thanks to a solid offer (web agency service for SMEs)
 Ebitda decline (in Gbp) softened by cost cutting

(-22% YonY) but FY trend still expected under pressure

<u>Telegate</u>

-Advertising revenues (19% of total) up 12% like for like

- -Ebitda: 9M'08 includes data
- cost litigation of +5.5 €m -FY'09 Guidance on Ebitda
- (now $\sim 34 \div 37 \in m$) confirmed (net of asset disposals)

Europages

 Margins protected by strong focus on cost management, despite lower revenues



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Outlook 2009 and Current Trading

SEAT GROUP: OUTLOOK 2009 AND CURRENT TRADING

2009 Outlook

Nine months 2009 results and current trading are in line with the guidance provided in August thus, despite a difficult economy, Seat confirms:

- Revenues in Italy expected down $8 \div 10\%$ (but core revenues performing better) with online up $20 \div 25\%$ (>2x than market growth forecasted at +10.5%)
- Group Ebitda between 520÷540 €m despite revenues under pressure in all countries thanks to cost savings higher than 40 €m at Group level, of which more than 20 €m in Italy
- Net financial position at around 2,750 €m (in line with Plan) thanks to lower cash interest and capex

Current Trading

In Italy Seat's H1'10 results will be affected by the economy lag effect as:

- Online growth expected to continue outperforming the market, but print orders booked in large cities are not showing sign of improvement in YonY rate of decline
- Potential positive effect of improving economy might be visible only from H2'10, that will also benefit of the new initiatives (i.e. multimedia packages, new sales force organization)
- The Company will provide first insight of 2010 and medium term guidelines as soon as visibility on the effects of the undergoing key strategic initiatives and of the expected recovery of the economy will be higher





Q&A



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Seat Group P&L

SEAT GROUP P&L

| euro million | 9M 2008 restated | 9M 2009 | Change |
|------------------------------------|---------------------|---------|---------|
| Sales and Services Revenues | 949.0 | 853.0 | (10.1)% |
| Operating & Labour Costs | (504.4) | (448.3) | (11.1)% |
| Gross Operating Profit | 444.6 | 404.7 | (9.0)% |
| % of revenues | 46.9% | 47.4% | 0.6% |
| Bad Debt, Risk Provisions & Others | (37.4) | (40.1) | 7.1% |
| EBITDA | 407.2 | 364.6 | (10.5)% |
| % of revenues | 42.9% | 42.7% | (0.2)% |



9M'09 net income impacted Thomson goodwill write-down (impairment test) not compensated by strong reduction of interest expenses

SEAT GROUP P&L

| | 9M 2008 | | | |
|--|----------|---------|---------------|--|
| euro million | restated | 9M 2009 | Change | Extra-operating amortization |
| EBITDA | 407.2 | 364.6 | (10.5)% | includes 92 €m of goodwill write-down for Thomson |
| % of revenues | 42.9% | 42.7% | (0.2)% | (impairment test at the end of |
| Depreciation and Amortization | (35.6) | (47.2) | 32.8% | September '09) due to 9M'09 results below expectation |
| EBITA | 371.6 | 317.4 | (14.6)% | results below expectation |
| % of revenues | 39.2% | 37.2% | (2.0)% | Interest expenses well under |
| Extra-Operating Amortization | (136.1) | (188.7) | 38.6% | control thanks to deleverage |
| Not Recurring & Net Restruct. Expenses | (13.9) | (22.7) | 62.9 % | and sound management of outstanding debt |
| EBIT | 221.6 | 106.1 | (52.1)% | č |
| % of revenues | 23.3% | 12.4% | (10.9)% | Not recurring & restructuring expenses mainly related to |
| Net Financial Income (Expenses) | (184.3) | (144.7) | (21.5)% | provisions for the right-sizing |
| Income Before Taxes | 37.3 | (38.6) | n.s. | plan |
| Income Taxes | (23.4) | (25.4) | 8.4% | |
| Profit (loss) from discontinued operations / non-current assets held for sale | 0.8 | (10.8) | n.s. | Net of TDL goodwill write |
| Net Income | 14.6 | (74.8) | n.s. | down net income at 16.9 €m |
| | | | | (up 2.3 €m YonY) |



Seat Group revenue AND Ebitda break-down by legal entity - 9M'09

SEAT GROUP - REVENUE & EBITDA BREAK-DOWN

| | Revenues | | | Ebitda | | |
|-------------------------------|---------------------|---------|---------|---------------------|---------|---------|
| euro million | 9M 2008 restated | 9M 2009 | Change | 9M 2008 restated | 9M 2009 | Change |
| Core Italian business | 777.6 | 702.2 | (9.7)% | 363.6 | 330.5 | (9.1)% |
| Seat S.p.A | 739.3 | 669.9 | (9.4)% | 360.9 | 331.3 | (8.2)% |
| Consodata | 18.0 | 13.9 | (22.8)% | 2.7 | 0.0 | n.s. |
| Prontoseat | 8.5 | 8.7 | 2.4% | 1.1 | 0.8 | (27.3)% |
| Сірі | 11.8 | 9.7 | (17.8)% | (1.1) | (1.6) | (45.5)% |
| International operations | 213.7 | 185.9 | (13.0)% | 43.7 | 34.1 | (22.0)% |
| TDL | 77.0 | 54.6 | (29.1)% | 7.6 | 5.8 | (23.7)% |
| Telegate | 121.9 | 117.2 | (3.9)% | 37.8 | 28.5 | (24.6)% |
| Europages | 14.8 | 14.1 | (4.7)% | (1.7) | (0.2) | 88.2% |
| Intercompanies elim. & others | (42.4) | (35.0) | n.s. | (0.1) | 0.0 | n.s. |
| Total | 949.0 | 853.0 | (10.1)% | 407.2 | 364.6 | (10.5)% |



Seat Group revenue and Ebitda break-down by legal entity - Q3'09

SEAT GROUP - REVENUE & EBITDA BREAK-DOWN

| | Revenues | | | Ebitda | | |
|-------------------------------|---------------------|---------|---------|---------------------|---------|---------|
| euro million | Q3 2008 restated | Q3 2009 | Change | Q3 2008 restated | Q3 2009 | Change |
| Core Italian business | 331.4 | 292.1 | (3.9)% | 191.5 | 170.9 | (10.8)% |
| Seat S.p.A | 319.7 | 282.1 | (11.8)% | 191.1 | 171.2 | (10.4)% |
| Consodata | 5.0 | 4.5 | (10.8)% | 0.3 | (0.1) | n.s. |
| Prontoseat | 2.8 | 2.9 | 2.1% | 0.5 | 0.4 | (20.0)% |
| Сірі | 3.8 | 2.7 | (29.9)% | (0.4) | (0.6) | (50.0)% |
| International operations | 80.8 | 66.0 | (18.4)% | 20.0 | 14.6 | (27.0)% |
| TDL | 30.4 | 22.0 | (27.7)% | 7.8 | 5.2 | (33.3)% |
| Telegate | 43.2 | 38.9 | (10.0)% | 11.1 | 9.2 | (17.1)% |
| Europages | 7.2 | 5.1 | (29.2)% | 1.1 | 0.2 | (81.8)% |
| Intercompanies elim. & others | (14.4) | (12.4) | n.s. | 0.0 | (0.1) | n.s. |
| Total | 397.9 | 345.7 | (13.1)% | 211.5 | 185.4 | (12.3)% |



Thomson - 9M'09 Ebitda unrepresentative of the FY trend (expected under pressure) despite cost cutting

THOMSON P&L

| GBP million | 9M 2008 restated ⁽¹⁾ | 9M 2009 | Change | |
|-------------------------------|------------------------------------|---------|--------|---------|
| | | | mln | % |
| Sales and Services Revenues | 61.2 | 48.4 | (12.8) | (20.9)% |
| Operating & Labour Costs | (53.3) | (41.6) | (11.7) | (22.0)% |
| Gross Operating Profit | 7.9 | 6.9 | (1.0) | (12.7)% |
| % of revenues | 12.9% | 14.3% | | 1.4% |
| Bad Debt, Risk Prov. & Others | (1.9) | (1.7) | (0.2) | (10.5)% |
| EBITDA | 6.0 | 5.2 | (0.8) | (13.3)% |
| % of revenues | 9.8% | 10.7% | | 0.9% |

(1) Net of Calls You Control closed in H2'08



Telegate - 9M'09 performance in line with expectations and positive contribution of KlickTel integration

TELEGATE P&L

| euro million | 9M 2008 restated ⁽¹⁾ | 9M 2009 | Change | |
|---------------------------------------|------------------------------------|---------|--------|---------|
| | | | mln | % |
| Sales and Services Revenues | 121.9 | 117.2 | (4.7) | (3.9)% |
| Operating & Labour Costs | (87.0) | (85.3) | (1.7) | (2.0)% |
| Gross Operating Profit | 35.0 | 31.9 | (3.1) | (8.9)% |
| % of revenues | 28.7% | 27.2% | | (1.5)% |
| Bad Debt, Risk Provisions & Others | 2.9 | (3.4) | (6.3) | n.s. |
| EBITDA | 37.8 | 28.5 | (9.3) | (24.6)% |
| % of revenues | 31.0% | 24.3% | | (6.7)% |

(1) Net of 118 000 SAS (wholly-owned French subsidiary) sold on November 3, 2009



Balance sheet

SEAT GROUP

| euro million | Dec. 31, '08 | Sept. 30, '09 | Change |
|---|--------------|---------------|---------|
| Goodwill and Customer Data Base | 3,517.5 | 3,335.0 | (182.5) |
| Other Not Current Assets | 216.1 | 209.0 | (7.2) |
| Not Current Liabilities | (75.1) | (77.4) | (2.3) |
| Working Capital | 260.9 | 281.7 | 20.8 |
| Net assets from discontinued operations | 0.9 | 2.4 | 1.5 |
| Net Invested Capital | 3,920.3 | 3,750.6 | (169.7) |
| Total Stockholders' Equity | 903.5 | 992.9 | 89.3 |
| Net Financial Debt - Book Value | 3,016.8 | 2,757.8 | (259.0) |
| Total | 3,920.3 | 3,750.6 | (169.7) |
| Net Financial Debt | 3,082.0 | 2,784.7 | (297.3) |
| IAS Adjustments | (65.3) | (26.9) | 38.3 |
| Net Financial Debt - Book Value | 3,016.8 | 2,757.8 | (259.0) |



All-in cost of debt expected below 5.6% in 2009 after covenant reset and securitization cost renegotiation

CREDIT MARGINS

New margins after covenants reset

| Debt Facility | Interest | | | | |
|-------------------------------------|------------------------------------|-------------------|---|--|--|
| | | Credit margins | | | |
| Bank Senior Debt | | As of Sept '09 | From Mid Nov '09 | | |
| Term Loan A | Euribor+ | 2.19% | 2.44% | | |
| Term Loan B | Euribor+ | 2.81% | 3.01% | | |
| Revolving and other | Euribor+ | 2.19% | 2.44% | | |
| Subordinated Debt vs. Lighthouse | Fixed 8% | | | | |
| Asset Backed Securities | Comm. paper rate ⁽²⁾ | 2.03% | post renegotiation securit. costs | | |
| Financial Lease | Euribor + 0.67% | | | | |

Updated Sen debt repayment and hedging policy

| | Senior debt repayment ⁽¹⁾ €m | Senior debt hedged | Av. Euribor 6M hedged rate |
|-------|---|-----------------------|----------------------------------|
| Q4′09 | 91 | ~61% | ~2.57% |
| 2010 | 192 | ~87% | ~3.17% |
| 2011 | 203 | ~95% | ~3.07% |
| 2012 | 556 | ~32% H1 | ~3.75% |
| 2013 | 465 | 0% | 0% |

FY'09 all-in cost of debt expected below 5.60% (vs. target of ~6.25% and 6.7% in '08) including new margins on Sen. debt and increased securitization costs

(1) After 100 €m prepayment from capital increase proceeds
(2) Comm. paper rate is capped at 3M Euribor plus 5 bps p.a.



Cost of debt taking advantage of low euribor

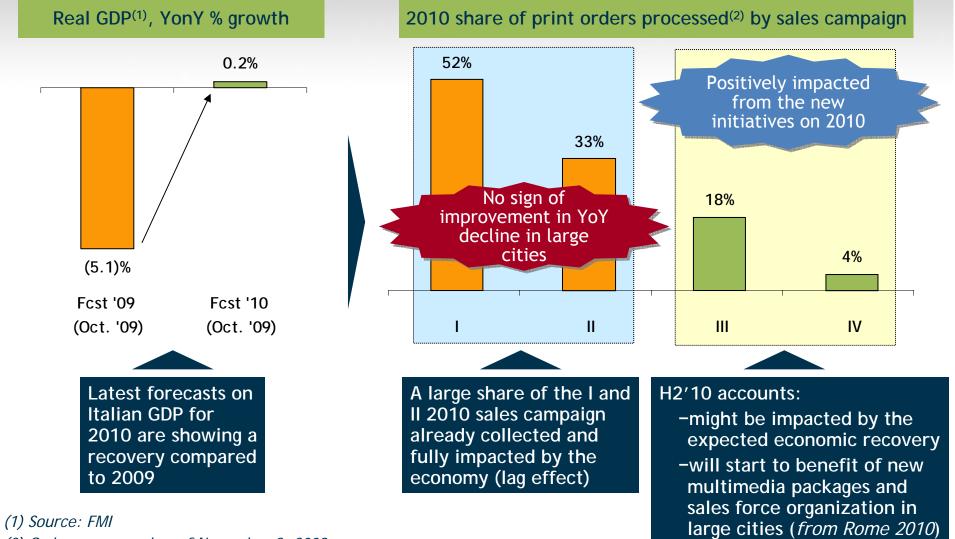
As of September 30, 2009

| Debt Facility (€m) | Amount | Repayment | Interest |
|--|--|--|--|
| GROSS DEBT | 3,117.7 | | margins remain |
| Bank Senior Debt Term Loan A (*) Term Loan B (*) Revolving and other ⁽¹⁾ Subord. Debt vs. Lighthouse ⁽²⁾ Asset Backed Securities Financial Lease Net Financial accruals and other | 1,507.2 1,042,7 464.5 0 1,300.0 256.0 54.5 60.8 | Amort. Dec 09 to June 2012 Bullett June 2013 R.F. Available until June 2012 April 2014 January 2014 Amort. Quart. to March 2023 | low Euribor+ 2.19% Euribor+ 2.81% Euribor+ 2.19% Fixed 8% Comm.paper rate ⁽³⁾ +2.03% all in ⁽⁴⁾ Euribor +0.67% |
| CASH & Cash Equivalents and other SEAT GROUP NET DEBT IAS adjustments: Transaction costs Derivatives negative Mark to Market and GROUP NET DEBT - BOOK VALUE | -393.8 2,784.7 -63.8 other 36.9 2,757.8 | 110 € m due at end of June prepaid between Jan and April and 100 €m prepaid in April on Tranche A using 50% of proceeds from April capital increase lowering future Tranche A amortization Schedule | 9M'09 all-in cost of financing at 5.42% from 6.64% in 9M'08 due to the low level of '09 hedging in an interest rate decrease scenario |

- (1) RF Callable up 90 €m plus a further committed Facility (available until March 2010) for 30 €m
- (2) Lighthouse funded the subordinated loan vs. SEAT through the issuance of the Lighthouse 8% Notes due April 2014
- (3) Comm. paper rate is capped at 3M Euribor plus 5 bps p.a.
- (4) Due to the renegotiation of Securitization costs in force from June'09 all in margin shall be increased from 0.51% to 2.03%

In Italy positive effect of the expected economic recovery might be visible starting from Seat's H2'10 P&L due to long print sales cycles

GDP FORECAST AND CURRENT TRADING



(2) Orders processed as of November 8, 2009

