

# **Third Quarter 2005 Results**

**November 9, 2005** 

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# **Key Messages**

9M '05 Financials

- Group revenues up 0.9%, like for like (+1.8% in Q3'05)
  - In Seat S.p.A. top line stable despite a negative economic scenario and focus on reduction of low/negative margin sales; in Q3'05 revenues up 1.2%
- Group EBITDA up 4.6% like for like thanks to improved margin of sales in Italy and efficiency gains in Telegate; cash conversion remains strong
- Positive Net Income achieved thanks to Q3'05 contribution

Sales & Operations

- Positive evidence of actions to address the SMEs advertising market
- Major projects remain well on track in Italy:
  - Roll out of new sales approach at 60% of sales reps; new IT sales support platform to be released on November 10<sup>th</sup>
  - 12.40 DA service successfully launched on October 1st

Financial Structure

- All-in cost of debt lowered to 5.87% (as of Sept. 30, 2005)
- De-leveraging well on track (10 euro million prepaid in October; total '05 YTD debt repayment equal to euro 230.4 euro million)



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# 9M 2005 Group Financials: Ebitda Growth Thanks to Operating Efficiency Improvement

				Lik	e for Like	
euro millions	9M 2004	9M 2005	Change	9M 2004 <sup>(1)</sup>	9M 2005	Change
Sales and Services Revenues	953.2	956.0	0.3%	947.9	956.0	0.9%
Operating & Labour Costs	(498.2)	(490.5)	(1.5)%	(494.4)	(490.5)	(0.8)%
Gross Operating Profit	455.0	465.5	2.3%	453.5	465.5	2.7%
% of revenues	47.7%	48.7%	1.0%	47.8%	48.7%	0.9%
Bad Debt, Risk Provisions & Others	(50.8)	(44.4)	(12.7)%	(50.7)	(44.4)	(12.4)%
EBITDA	404.2	421.1	4.2%	402.8	421.1	4.6%
% of revenues	42.4%	44.1%	1.6%	42.5%	44.1%	1.6%

(1)Net of Pubblibaby disposal (three months), a different publication calendar in Thomson (shift of one directory) and exchange rate effect (applying 9M'05 avg. exchange rate to 9M'04 Thomson figures)

Note: Pubblibaby FY'04 results: Revenues 6.8 euro mln, Ebitda 0.8 euro mln



# Positive Net Income Thanks to Q3'05 Contribution

euro millions	9M 2004	9M 2005	Change	
EBITDA (like for like)	402.8	421.1	4.6%	
EBITDA (reported)	404.2	421.1	4.2%	
% of revenues	42.4%	44.1%	1.6%	Customer Data Base
Depreciation and Amortization	(22.3)	(23.2)	3.8%	<b>*</b>
EBITA	381.9	398.0	4.2%	•Stock Option Plan
% of revenues	40.1%	41.6%	1.6%	<ul> <li>Legal cost related to Competition</li> </ul>
Extra-Operating Amortization	(126.5)	(121.6)	(3.9)%	Commission Inquiry in the UK
Not Current Expenses	(31.5)	(8.9)	(71.7)%	•114.8 euro mln interests for the
Net Restructuring Expenses	(4.8)	(0.8)	(82.8)%	Senior Financing (including 10.5
EBIT	219.1	266.7	21.7%	euro mln of transaction costs)
% of revenues	23.0%	27.9%	4.9%	•86.3 euro mln interests to
Net Financial Income (Expenses)	(164.0)	(198.0)	n.m.	Lighthouse (4.2 euro mln of
Value Adjustments to Investments	(1.8)	0.02	n.m.	transaction costs)
Gain/(Losses) on Invest. Disposals	0.8	4.7	n.m.	•3.1 euro mln of net other financial
Income Before Taxes	54.1	73.4	n.m.	income (including exchange
Income Taxes	(28.8)	(43.3)	n.m.	gains/losses)
Discontinued operations	0.0	0.2	n.m.	luceuse for the nerical themboto
Minority Interest	(5.2)	(5.3)	n.m.	Income for the period thanks to positive contribution of Q3'05
Net Income	20.1	25.0	n.m.	result (+71.5 euro mln)



# Strong Operating Free Cash Flow Allowing Consistent De-leveraging

euro millions	9M 2004	9M 2005	Cha	inge	
Ebitda <sup>(1)</sup>	404.2	421.1	mln 16.9	% 4.2%	Good performance of SEAT SpA thanks to further
Change in Operating Working Capital	57.5	48.9	(8.6)	(14.9)%	reduction of overdue credits
Change in Not Current Operating Liabilities	1.9	1.0	(0.9)	(49.0)%	
Investments	(16.3)	(27.3)	(11.0)	67.5%	Investments in Telegate to enhance call-center
Other	(0.14)	0.06	n.m.	n.m.	productivity and ongoing redesign of IT platforms in
Operating Free Cash Flow	447.1	443.7	(3.4)	(0.8)%	Seat SpA
	FY 2004	9M 2005	Cha	inge	
Net Financial Debt	3,924.4	3,731.1		3.3) • • • • • • • • • • • • • • • • • • •	De-leveraging well on track



## **Net Financial Debt: Breakdown**

As of September 30, 2005

Debt Facility (euro mln)	Amount
GROSS DEBT	3,835
Bank Senior Debt	2,530
Term Loan A	1,930
Term Loan B	600
Revolving Facility and other	5
• Subord. Debt vs. Lighthouse (1)	1,300
Net Financial Accruals	53
CASH & Cash Equivalents and other	r (-157)
SEAT GROUP NET DEBT	3,731
IAS adjustments:	
Minus transaction costs	-128
Plus Derivatives Mark to Market	+ 43
GROUP NET DEBT – BOOK VALUE	3,646

#### Repayment

Amort. June 06 to June 2012 Bullett June 2013 R.F.Available until June 2012 April 2014

10 euro mln prepaid in October. Total '05 YTD debt repayment equal to 230.4 euro mln

#### Interest

Euribor + 1.91% <sup>(2)</sup> Euribor + 2.41% <sup>(2)</sup> Euribor + 1.91% <sup>(2)</sup> Fixed 8%

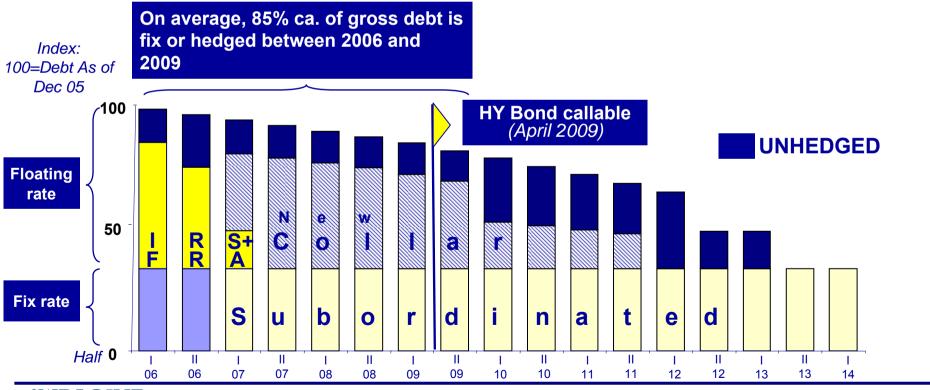
All-in cost of financing down to 5.87% as of Sept. 30, 2005

(1) Lighthouse funded the subordinated loan vs. SEAT through the issuance of the Lighthouse 8% Notes due April 2014 (2) Subject to decreasing margin ratchet linked to Total Net Debt / EBITDA ratio



# Optimized Hedging Policy Protects Seat From Interest Rates Increase

- Collar optimization and Forward Rate Agreement on 2006 (Sept. 2005) allowed to increase the notional hedged, extend the hedging period (from 2009 to 2011) and improve overall level of protection (through lower floor and cap levels)
- As a matter of reference, an assumed 100 basis point increase interest rates level in 2006 would have a very limited impact on SEAT accounts (euro 7 million of additional interest expense)





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#### **Revenues Stable Thanks to Broad Product Line**

euro millions	9M 2004	9M 2005	Change	
			Abs.	%
Revenues	712.6	712.9	0.3	0.04%
-Print <sup>(1)</sup> -Online <sup>(2)</sup> -Voice <sup>(3)</sup> -Others <sup>(4)</sup>	592.4 57.0 36.2 27.0	577.7 65.1 42.8 27.3	(14.7) 8.1 6.6 0.3	(2.5)% 14.2% 18.2% 1.2%

Improving vs. H1'05 (-4%) thanks to Q3'05 results (-0.4%):

- YP: Q3'05 still down but better than in H1'05 due to better performance of mid-sized cities
- WP: Q3'05 better than in H1'05
- Contribution of new B2C Local (+4.3 euro mln in 9M'05)
- Growth of B2B reverting negative trends in '03 and '04

Revenues up, in line with guidance:

- Online up thanks to ARPA
- Strong growth of traffic revenues (+38.6%) on 89.24.24 Talking Yellow Pages

Growth rate slowdown of advertising revenues due to different sales planning vs. 2004

- (1) Yellow Pages, White Pages and other print products (2) Online Yellow Pages and Kompass Online
- (3) Talking Yellow Pages (4) Giallo Promo, Giallo Dat@ and other revenues



# **Focus on Sales Quality Remains High**

	euro millions	9M 2004	9M 2005	CI	hange
	Sales Revenues vs. Sales Quality			Abs.	'05 vs '04
	Total Revenues	712.6	712.9	0.3	0.04%
	Avg. price list increase (% yoy)	7.2%	4.5%		(2.7)%
ess	Churn (% of orders booked)	11.4%	11.5%		0.1%
Business	Claims outstanding (#) <sup>(1)</sup>	16,392	10,142		(38.1)%
<u> </u>	New Claims (#) (2)	53,419	40,444		(24.3)%
+	Direct Debit (% of orders booked) (2)	69.8%	73.3%		3.5%
Credit	DSO (days on due credits) (2)	194	188		(6)
O	Operating WC (% on revenues LTM <sup>(3)</sup> )	28.1%	25.5%		(2.6)%

<sup>(3) 9</sup>M'04 (ITA GAAP) – 9M'05 (IAS Principles)



<sup>(1)</sup> Sept. '04 - Sept. '05

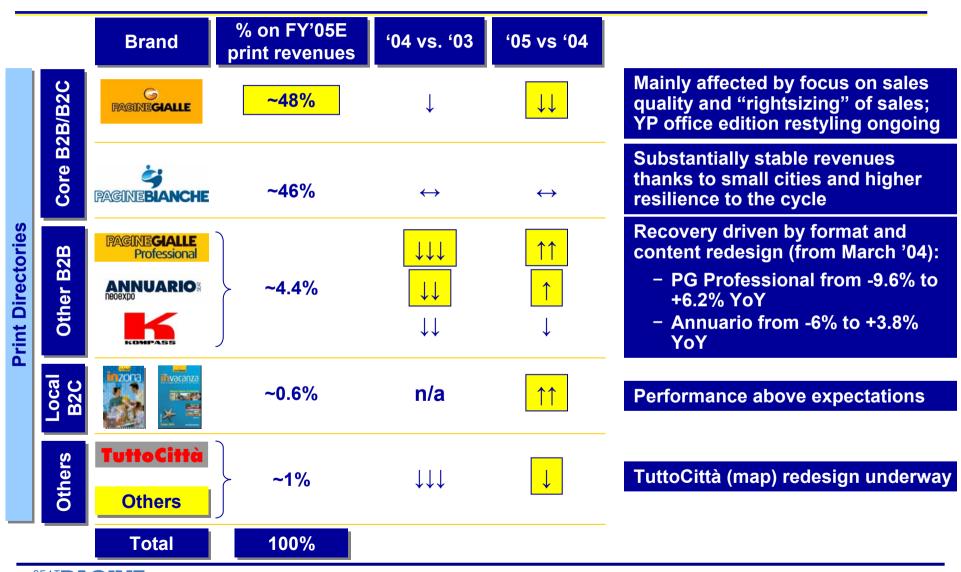
<sup>(2) 9</sup>M '04 – 9M '05

# Margins Improvement Thanks to Better Sales & Operating Quality

euro millions	9M 2004	9M 2005	Change	
Revenues	712.6	712.9	0.04%	Decreasing thanks to improved
Industrial costs	(103.5)	(101.0)	(2.4)% ←	→ "book yield" (efficiency in paper
% revenues	14.5%	14.2%	(0.4)%	and printing costs)
Commercial costs	(99.8)	(97.2)	(2.5)%	
% revenues	14.0%	13.6%	(0.4)%	√ -Sales force commissions
General costs	(50.8)	(50.8)	(0.0)%	affected by print performance
% revenues	7.1%	7.1%	(0.0)%	<ul><li>-Growth of advertising expenses (+27.7%) mainly due</li></ul>
Labour costs	(61.4)	(61.3)	(0.2)%	to YP campaign (broadcasted
% revenues	8.6%	8.6%	0.0%	in May-June) and 12.40
Total Costs	(315.4)	(310.3)	(1.6)%	
% revenues	44.3%	43.5%	(0.7)%	
Gross Operating Profit	397.1	402.6	1.4%	Bad debt and risk provisions
% of revenues	55.7%	56.5%	0.7%	benefiting from improving
Bad Debt, Risk Provisions & Others	(43.4)	(36.0)	(17.2)%	quality of sales
EBITDA	353.7	366.6	3.6%	
% of revenues	49.6%	51.4%	1.8%	



# **Most Print Products Performing Well**

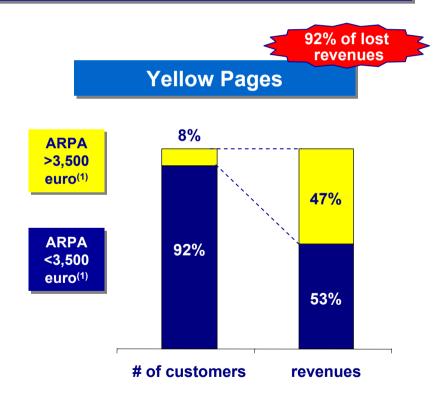




# **YP Suffering More than White Pages Due to Large Clients**

Categorical listing and pay-per-priority (typical YP product features) facilitated "forced sales" through volume-based discounts and "relaxed" credit policies

Alphabetical listing and institutional presence (typical WP product features) combined with a tighter discount schemes prevented "forced sales"



# # of customers revenues

1) Book published in the 9M, excluding national advertisers

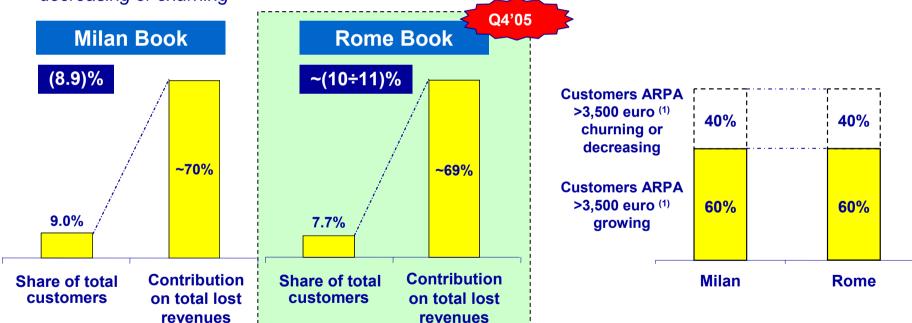


## Print 2005: As Expected Rome Book Results Similar to Milan

In the Rome book, as in the Milan one, largest share of revenues lost on a small number of large customers...

...but print "fundamentals" remain solid as demonstrated by large share of growing customers

High end customers (ARPA>3,500 euro (1)) decreasing or churning



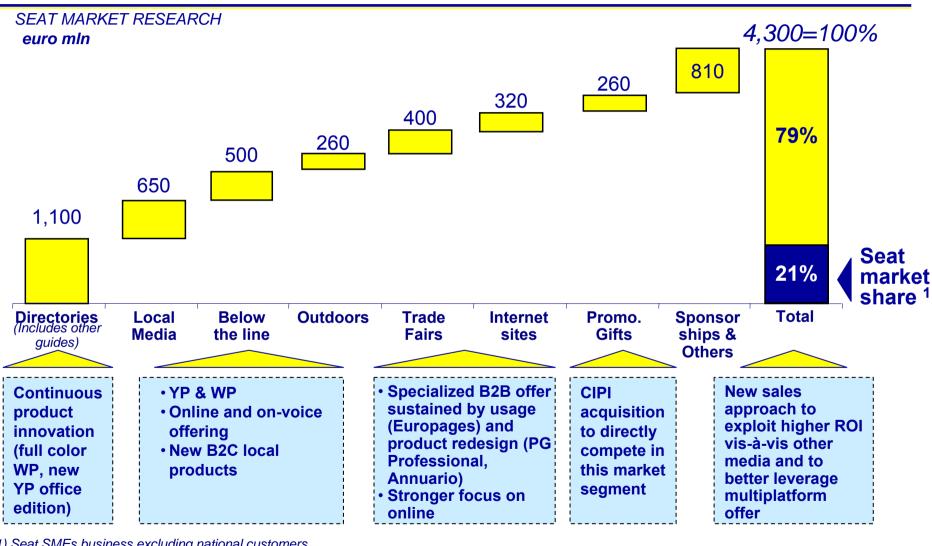
1) Excluding national advertisers



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# Strategy to Exploit Potential of Italian SMEs Adv. Market







#### **Action Plan Well On Track**

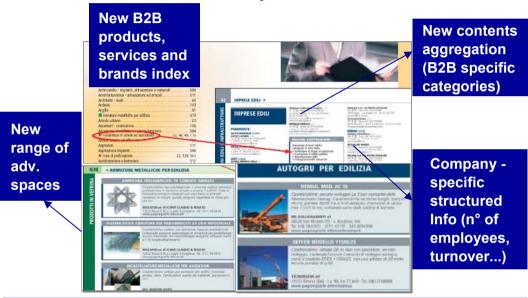




# B2B Growth Thanks to 2004 Product Redesign, Reverting Negative Trends and Accelerating Growth

#### PG Professional redesign in '04

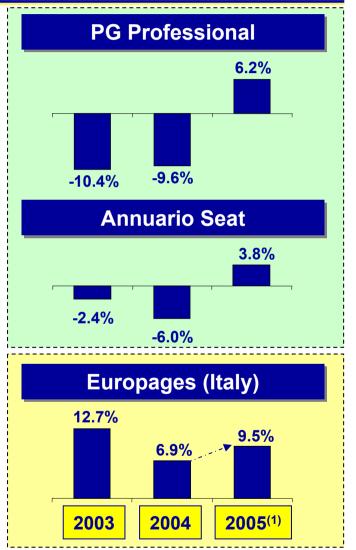
Slide from H1'04 results presentation



#### **Europages in Italy**

- Still limited penetration (13% out of 120,000 Italian exporters)
- Strong usage growth (+32%) not yet fully exploited

(1) Based on orders booked





# **Innovation of Online Offering: Launch of VOIP**

#### **Value Proposition**

**Users Needs:** "Being called back by a shop" = Call for Free (Voice over IP)

**►** Call on the Phone

Please insert the telephone number you wish to be called at

Country: Italy ▼

**Phone:** 39 – 02 6865421

Call: In the next 3 minutes ▼

CALL

► Call through Internet

CALL

#### **Features**

- Advertisers to pay a fee to get in touch with users
- Link visible on the advertisers online directory site
- VOIP service available within EU and Non-EU countries

#### Results to date

- Launched in Q1'05
- Already ~10,000 YP online advertisers (7% of the total) subscribed to the service
- Arpa improved by 16% on subscribing customers



# Online is Leveraging Agreements to Grow Usage

Co-branding	Co-	brand	lina
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**PGNet** 

**Description** 

PG.it site accessible inside portal/search engine

PG.it search results inside the host site with ad hoc display

Access

Button or link in the home page of the host portal/search engine

Integrated into the host portal/search engine listing

**Customer Benefits** 

Increasing usage and visibility

Priority listing and increase in usage and visibility

Commercial Offering

For free in the PG.it offering

Additional payment on top of PG.it offering

Search Results Order

Equal to PG.it

Priority for PGNet customers, than equal to PG.it

**Brand Positioning** 

High, with Seat brand directly visible on the host home page

Medium, with Seat brand visible with PGNet results exit

# **Innovation and Agreements Are Supporting Growth**

#### **Seat Properties (PG.it, PB.it, TC.it):**

- Reach: 37.3% (Sept. '05) vs. 30.2% (Sept. '04)
- Visits (including co-branding): 196.5 mln (9M'05),
   +22% vs. 9M'04

#### **Co-branding**

Search Engines/ Portals

Kataweb, Leonardo, MSN, Supereva, Yahoo, Virgilio

**Newspapers** 

Corriere della Sera, La Repubblica, La Gazzetta dello Sport

**Mobile** 

H3G, Vodafone, Wind

Co-branding agreements with all major search engines/portals and newspaper sites to increase site traffic and usage share

#### **PG Net**

#### **Example of Search Keywords:**

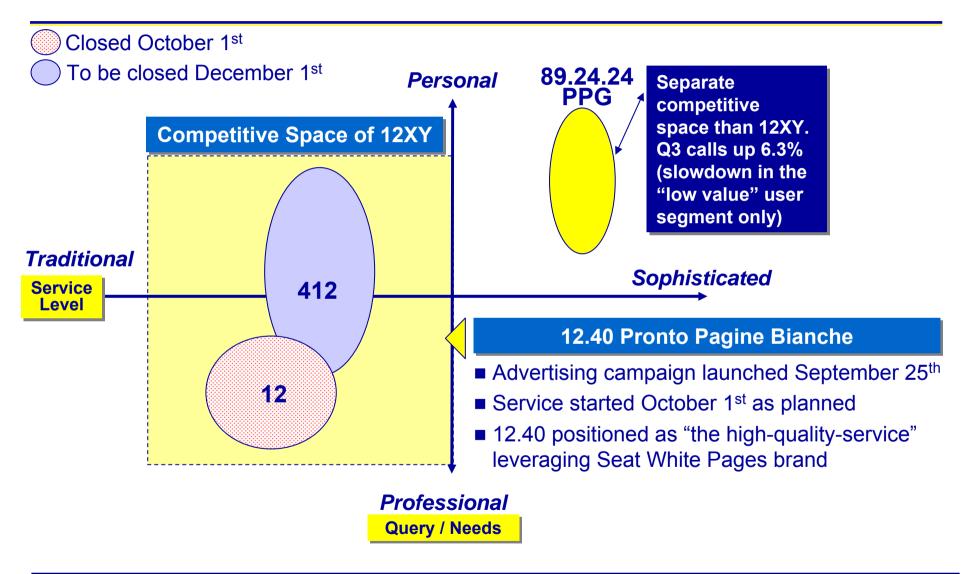
Priority exit on business/product local search:

Virgilio &

- Home furniture
- Restaurants in Milan
- Real estate in Turin
- Private investigator in Florence
  - 15 mln users and 1,054 mln pages viewed
  - Positive impact for ~50,000
     PG Net customers (~32% of total PG.it advertisers)



#### 12.40 Launched as Planned





## Release of New Sales Force Automation IT Platform

#### **Sales Planning**



#### **Segmentation**

Customer segmentation based on advertising needs (B2B, B2C, Local)



#### **Potential customers view**

Identification of high potential customers for specific products

#### **Offering Preparation**



#### **Sales arguments**

- Design of offers based on customer profile
- ROI data (i.e. user statistics) to be provided to advertisers



#### Adv. Design tool

Sketch of print adverts to be shown to customers

#### **Monitoring**



#### **Canvasses**

- Sales cycle milestones
- Ongoing performance vs. budget
- Canvass ranking to date

#### Agent A

Segment	# of cust.	# of cust. in target for online
B2B	188	44
B2C	95	35
Local	113	15
Total	396	94



Segment	Target	Perf. vs. bdg.	Next canvass
B2B	210	90%	Europages
B2C	110	110%	89.24.24
Local	90	80%	In Zona
Total	410	95%	-



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# **Thomson: Revenue Growth in a Competitive Market**

GBP millions	9M'04	9M'05	Chg	Chg <sup>(2)</sup>
Sales and Services Revenues	70.5	74.4	5.5%	7.4%
- Print	58.8	60.1	2.2%	6.3%
- Online	6.3	8.3	31.7%	31.7%
- Other <sup>(1)</sup>	5.4	6.0	11.1%	11.1%
Operating & Labour Costs	(59.1)	(62.2)	5.2%	6.1%
Gross Operating Profit	11.4	12.2	7.0%	14.0%
% of revenues	16.2%	16.4%	0.2%	1.0%
Bad Debt, Risk Prov. & Others	(2.8)	(3.2)	14.3%	18.5%
EBITDA	8.6	9.0	4.6%	12.5%
% of revenues	12.2%	12.1%	(0.1)%	0.6%

- Print: shift of one directory from 9M to Q4 (1.2 Gbp mln in '04)
- Online: strong growth exploiting investments in product innovation and search engines agreements to increase usage
- Customer base up 7.9% with substantially stable ARPA, despite RPI-6
- Positive performance despite investments to strengthen commercial offer and growing advertising costs to sustain print and online product awareness

- (1) Including data sales
- (2) Like for like including shifting of one directory



# **Telegate: Strong Ebitda Growth**

euro millions	9M 2004	9M 2005	Change
Sales and Services Revenues	108.1	105.7	(2.2)%
Operating & Labour Costs	(77.1)	(72.2)	(6.4)%
Gross Operating Profit	31.0	33.5	8.1%
% of revenues	28.7%	31.7%	3.0%
Bad Debt, Risk Provisions & Others	(3.0)	(3.2)	6.7%
EBITDA	28.0	30.3	8.2%
% of revenues	25.9%	28.7%	2.8%

- ■Improving vs. H1'05 (-3.5%) thanks to Q3'05 results (+0.5%)
- ■9M like for like -1.2% (net of UK)
  - Germany: revenues flat (-0.9%) with stable Q3'05 despite market slowdown thanks to revenues-per- call increase (+6.3%)
  - International (Spain and Italy): up 2.9% in Q3'05

■Efficiencies in call-center operations and lower data sales costs offsetting costs for entry in liberalised France and Italy DA markets



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#### **Outlook**

- In Italy market scenario slightly improved, but SMEs' attitude remains in a wait-and-see position:
  - GDP slightly improved QoQ but with growth mainly sustained by export and durable goods; SME and household confidence index remains low
  - Print revenues expected at about -3% YoY (better than H1'05 at -4%);
     Online and Voice in the guidance (+10÷12%) range
- Project launched to exploit the online opportunity
- Launch of 12.40 in Italy and 118.000 in France will be supported by significant investments in advertising (while generating limited revenues in Q4'05)
- 2005 target for Group Ebitda confirmed to stay in +1.5÷2.0% growth range
- Net profit expected on full year for both Group and Seat S.p.A



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## **Other Business**

#### **Consodata Italy**

euro millions	9M 2004	9M 2005	Change	
Sales and Services Revenues	19.8	19.7	(0.5)%	<b>—</b>
Gross Operating Profit	1.5	1.9	26.7%	
% of revenues	7.6%	9.6%	2.1%	
EBITDA	1.5	1.8	20.0%	
% of revenues	7.6%	9.1%	1.6%	

- Substantially stable revenues sustained by consistent operating, commercial and product synergies with Italian Directories
- Net of deconsolidation of Pubblibaby revenues up 8.6%

**Further improved cost-structure** 

#### **Euredit**

euro millions	9M 2004	9M 2005	Change	
Sales and Services Revenues	25.8	27.4	6.2%	
Gross Operating Profit	7.8	8.7	11.5%	
% of revenues	30.2%	31.8%	1.5%	
EBITDA	7.7	8.5	10.4%	
% of revenues	29.8%	31.0%	1.2%	

- Strong revenue growth in Q3'05 (+6.7%) thanks to publication of Europages
- ■Positive contribution from Italian customers revenue growth (+9.5% in the 9M'05) and n° of visits (+32% vs. 9M'04, +76.2% vs. Sept. '04)



# **Euredit: Seat's European B2B Publisher**

#### Good Financials (as of Sept. 30, '05)

- 27.4 euro mln revenues (+6.2%) with positive contribution of Italy at 19 euro mln (+9.5%)
- 8.5 euro mln Ebitda (+10.4%)

#### **Strong Product**

#### **INTERNET:** www.europages.com

- Full database of 600,000 European B2B companies
- Available in 25 languages
- Listed in the main search engines on the Internet (2,600,000 links)

#### **PRINT & CD-Rom**

- Selected list of European B2B companies
- Respectively available in 6 (print) and 14 (CD-Rom) languages

#### **Broad Target**

- Print and CD-Rom editions distributed each year to 620,000 purchase managers, in 38 countries
- Internet site addressed from 218 countries

#### **Position Leading in B2B**

- Leading European specialized B2B directory:
  - -136.8 mln of page views (+41%<sup>(1)</sup>)
  - $-16.9 \text{ mln of visits } (+32\%^{(1)})$
  - -69% of visits coming from Europe, 11% from Americas and 20% from the rest of the world

#### **Significant Potential in Italy**

■ Increasing but still limited penetration (13% out of 120,000 Italian exporters)

(1) Figures as of 30 Sept. '05 vs. 30 Sept. '04



# Seat S.p.A.: 3Q'05 Revenues

euro millions	3Q 2004	3Q 2005	Cha	inge
			Abs.	%
Revenues	294.2	297.7	3.5	1.2%
-Print (1)	246.3	245.3	(1.0)	(0.4)%
-Online (2)	21.3	24.0	2.7	12.8%
-Voice (3)	14.5	15.7	1.2	8.0%
-Others <sup>(4)</sup>	12.1	12.7	0.6	5.0%

<sup>(3)</sup> Talking Yellow Pages (4) Giallo Promo, Giallo Dat@ and other revenues



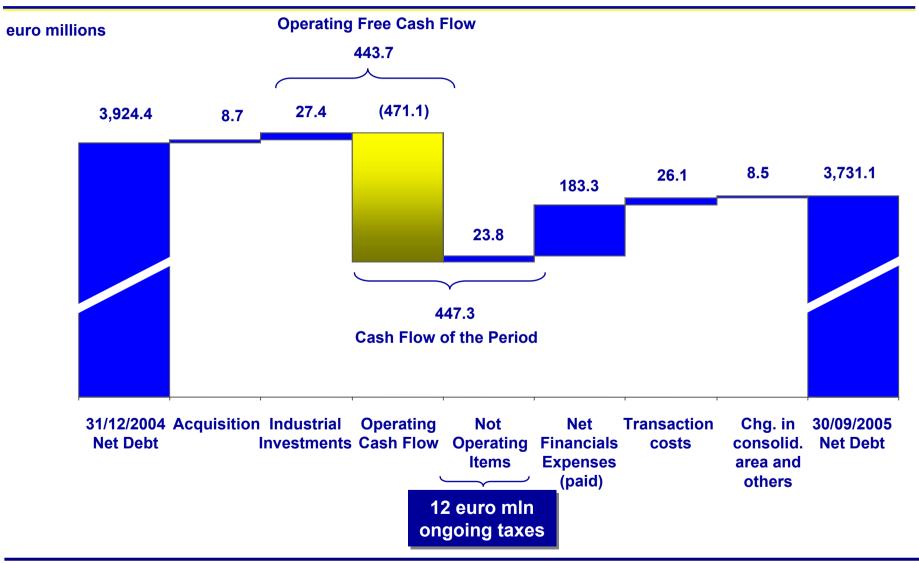
<sup>(1)</sup> Yellow Pages, White Pages and other print products (2) Online Yellow Pages and Kompass Online

# **Seat SpA: Operating Free Cash Flow Remains Strong**

euro millions	9M 2004	9M 2005	Cha	nge
			mln	%
Ebitda <sup>(1)</sup>	353.7	366.6	12.9	3.6%
Change in Operating Working Capital	43.9	33.2	(10.8)	(24.5)%
Change in Not Current Operating Liabilities	3.4	1.6	(1.8)	(52.1)%
Investments	(10.0)	(14.3)	(4.3)	42.9%
Other	(0.03)	0.05	n.m.	n.m.
Operating Free Cash Flow	391.0	387.1	(3.9)	(1.0)%



# Net Financial Debt Decreased by 193 mln in the Period





# **Legal Entities: 9M 2005 Financials**

		Revenue	S		Ebitda			Ebita	
euro millions	9M'04	9M'05	Change	9M'04	9M'05	Change	9M'04	9M'05	Change
Seat S.p.A (1)	712.6	712.9	0.04%	353.7	366.6	3.6%	341.1	352.6	3.4%
TDL	104.7	108.5	3.6%	12.8	13.2	3.1%	10.3	10.6	2.9%
Telegate	108.1	105.7	(2.2)%	28.0	30.3	8.2%	22.8	25.9	13.6%
Consodata <sup>(2)</sup>	20.0	19.7	(1.5)%	1.2	1.7	41.7%	(0.3)	0.2	n.m.
Euredit	25.8	27.4	6.2%	7.7	8.5	10.4%	7.4	8.2	10.8%
Prontoseat (3)	4.1	6.5	58.5%	8.0	0.9	12.5%	0.5	0.5	0.0%
Aggregated	975.3	980.7	0.6%	404.1	421.2	4.2%	381.8	398.0	4.2%
Eliminations	(22.1)	(24.7)	n.m.	0.1	(0.1)	n.m.	0.1	0.0	n.n.
Consolidated	953.2	956.0	0.3%	404.2	421.1	4.2%	381.9	398.0	4.2%

- (1) Including Talking Yellow Pages and corporate costs
- (2) Including Consodata Italy and Consodata Group Ltd
- (3) Before named IMR



# **Legal Entities: 3Q 2005 Financials**

		Revenue	S		Ebitda			Ebita	
euro millions	3Q'04	3Q'05	Change	3Q'04	3Q'05	Change	3Q'04	3Q'05	Change
Seat S.p.A (1)	294.2	297.7	1.2%	170.9	174.8	2.3%	166.6	170.0	2.0%
TDL	41.2	45.2	9.7%	6.6	10.3	56.1%	5.7	9.4	64.9%
Telegate	35.9	36.0	0.3%	10.5	9.4	(10.5)%	8.9	7.6	(14.6)%
Consodata <sup>(2)</sup>	5.7	4.4	(22.8)%	(0.1)	0.0	n.m.	(0.6)	(0.5)	(16.7)%
Euredit	25.3	27.0	6.7%	11.6	12.6	8.6%	11.5	12.5	8.7%
Prontoseat (3)	1.7	2.5	47.1%	0.4	0.5	25.0%	0.3	0.4	33.3%
Aggregated	403.9	412.7	2.2%	199.8	207.7	4.0%	192.4	199.4	3.6%
Eliminations	(11.1)	(12.5)	n.m.	0.1	0.0	n.m.	0.1	0.0	n.n.
Consolidated	392.8	400.2	1.9%	199.9	207.7	3.9%	192.5	199.4	3.6%

<sup>(3)</sup> Before named IMR



<sup>(1)</sup> Including Talking Yellow Pages and corporate costs

<sup>(2)</sup> Including Consodata Italy and Consodata Group Ltd

# **Consolidated Balance Sheet**

euro millions	31/12/2004	30/09/2005	Change
Goodwill and Customer Data Base	4,307.8	4,197.7	(110.1)
Other Not Current Assets	148.3	141.5	(6.8)
Not Current Operating Liabilities	(75.0)	(77.4)	(2.5)
Working Capital	286.9	243.5	(43.4)
Capital from Discontinued Operations	0.0	10.0	10.0
Net Invested Capital	4,668.1	4,515.3	(152.8)
Total Stockholders' Equity	860.0	869.2	9.2
Net Financial Debt - Book Value	3,808.1	3,646.1	(162.0)
Total	4,668.1	4,515.3	(152.8)
Net Financial Debt	3,924.4	3,731.1	(193.3)
IAS Adjustments	(116.3)	(84.9)	31.3
Net Financial Debt - Book Value	3,808.1	3,646.1	(162.0)

